# The Economics of Law Practice in Ohio Desktop

## Desktop Reference for 2007

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# The Economics of Law Practice in Ohio, a Desktop Reference for 2007

#### INTRODUCTION

During the spring of 2007, the Ohio State Bar Association's (OSBA) Section on Solo, Small Firms and General Practice surveyed the Ohio legal community on the economics of law practice. As in 2004, an on-line survey was utilized replacing mail-based survey instruments provided in the past.

Similar studies were undertaken in 2004, 2001, 1998, 1994 and 1990. The objectives of these studies were to determine, among other things:

- current demographics of practicing attorneys;
- attorney net income by practice category, gender, field of law, office location, work status, years in practice and firm size;
- associate, legal assistant, and secretary compensation by years of experience and office location;
- prevailing average hourly billing rates for attorneys by a variety of indicators, and legal assistants by years of experience, firm size and office location;
- attorney time allocated to billable and non-billable professional activities; and
- overhead associated with maintaining a private practice by office location and firm size.

The above information has been consolidated into this reference to help guide attorneys as they plan and manage their professional lives. Attorneys can compare themselves and their firms against "norms" established by the aggregation of survey data. Norms include statistics which are organized by combinations of office location, firm size, gender, work status (full- vs. part-time), practice class, area of legal concentration and years of practice. Time series information is also provided to denote trends.

#### **Methods and Measures**

Survey results are based on an on-line survey fielded during April and May, 2007 consisting of 47 questions. The entire active, in-state membership with e-mail addresses was surveyed. 25,437 e-mails to potential respondents were broadcasted with two follow-ups. There were 1,325 returns from members receiving the survey. All data obtained from returned questionnaires were tabulated and analyzed by the Applied Statistics Laboratory of Ann Arbor, Michigan.

To help practitioners interpret the information provided in the exhibits below, here is a brief discussion of measures of central tendency (median and mean) and dispersion (spread).

#### **Measures of Central Tendency**

The mean (also called the average or arithmetic average) is calculated by adding the values of all responses, then dividing by the number of responses.

*Example*: Three responses—1, 2 and 3—are reported. The average is calculated by adding their values (1 + 2 + 3 = 6), then dividing by the number of responses (3). Thus, the average is  $6 \div 3 = 2$ .

The median is the middle value of a series (distribution) of values, which is initially rankordered (from low to high and/or *vice versa*). By definition, half the numbers are greater and half are less than the median. Both mean and median values are used throughout this survey report to denote the measure of central tendency.

Use of the median as a statistic for central tendency reduces the effect of "outliers" (extremely high or low values, such as 30), while the average does not.

Example: Three responses—1, 2 and 30—are reported. The *median* is the middle number of the order of distribution (1, 2, 30) or 2. The average of this same distribution is 33 divided by 3 = 11.

#### **Measures of Dispersion (Spread)**

The dispersion of data around the median (the 50<sup>th</sup> percentile) generally is based on three values:

25th percentile (lower quartile). One-fourth of the values are less and three-fourths are more than this value.

75th percentile (upper quartile). Three-fourths of the values are less and one-fourth are more than this value.

95th percentile. Ninety-five percent of the values are less and five percent are more than this value.

#### **Geographic Areas Defined**

Sixteen geographic areas were included to denote office location. Some exhibits in this report included all 16 areas, while most display fewer, collapsed regions to maintain a reasonable number of observations for reporting findings. Regions are defined as follows:

Region Geographic areas included:

Greater Cleveland Downtown only / Suburban areas
Greater Cincinnati Downtown only / Suburban areas
Greater Columbus Downtown only / Suburban areas

Dayton

Northeast Region Canton, Akron, Youngstown and other Northeastern Ohio areas

Northwest Region Toledo and other Northwestern cities and areas

Southern Region Includes Southeastern, Southwestern and Central Regions

excluding cities named above

#### **Interpreting Findings**

Because the survey was conducted in the spring of 2007, net income, gross revenue and overhead expense represent 2006 values. All other data represent 2007 values covering the responses received in April and May 2007. *Net income* represents all personal income from legal work (after expenses) or salaries from the practice of law, before taxes, for 2006. Bonus information was not addressed as a separate question and may or may not have been included by respondents.

To denote gaps such as the "gender gap" of reporting incomes, the term "gap" is used on selected exhibits as a proportion calculated as the median value of one group divided by another. Hypothetically, a reported income of \$75,000 for a group of female attorneys divided by \$100,000 for a like group of male attorneys yields the proportion of .75. This could be interpreted in plain English as this group of females earns "75 cents on the dollar" compared with their male counterparts.

Despite the use of the median to reduce the effect of extremely high or low values ("outliers"), as noted above, readers should use particular caution in interpreting data when only a small number of responses are available. In such cases, readers are advised to "group up" to a larger geographic area or practice category, where appropriate, in order not to distort reality. Generally, no value is represented if fewer than five responses were reported. In some instances, an exhibit may list fewer than five responses if the data were deemed important enough, with the understanding that the reader should use care when drawing inferences from such a small sample.

Personnel planning and decision-making include many factors not covered in surveys of this scope or nature. However, this report provides ranges of values that can help in developing sound and equitable hiring and compensation policies.

#### **Margins of Error**

Margins of error (sampling error) are provided for three key measures: attorney 2006 mean net income (plus or minus 3.3 percent of the mean value), attorney 2007 mean hourly billing rates (plus or minus 1.4 percent), and mean total hours worked (accounted for) in the average 2007 workweek (plus or minus 1.7 percent).

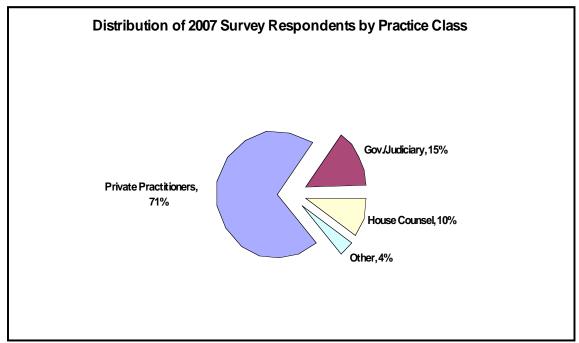
#### SUMMARY PROFILE OF THE TYPICAL OHIO ATTORNEY AND FIRM

This section summarizes key statistics derived from the survey. Emphasis here is on the concerns of the "average" attorney and the "average" firm with respect to net income, hourly billing rates and office management practices.

#### **Membership Demographics**

The typical attorney has been in practice for 18 years (median value). The average male attorney has been in practice 22 years. The average female attorney has been in practice for 13 years. Females represent 32 percent of respondents. Approximately 71 percent of respondents are private practitioners. Of the remainder, 15 percent work in government agencies including the judiciary, 10 percent are in-house counsel and the remaining 5 percent work in other areas. **Exhibit 1** depicts the number and percentage of respondents by practice classification.

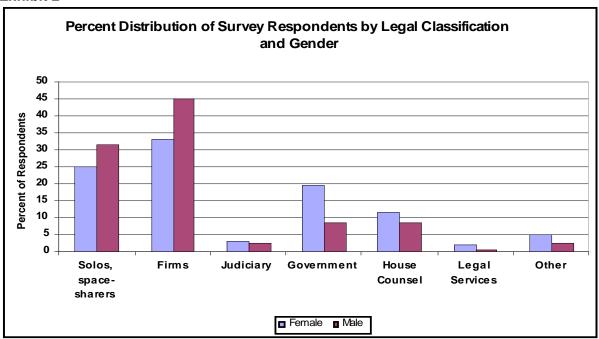
#### Exhibit 1



When grouped by practice class, 43 percent of associates are female, while 53 percent of government attorneys, 39 percent of house counsel and 57 percent of legal services attorneys are female. The bar chart shown as **Exhibit 2** distributes survey respondents by practice class and gender.

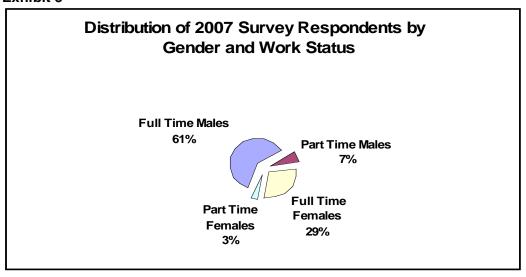
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Exhibit 2



Approximately 10 percent of all attorneys and 11 percent of private practitioners report they practice law on a part-time basis. While 7 percent of male private practitioners work part time, 3.3 percent of female private practitioners work part-time. Most attorneys who report that they practice part time are sole practitioners/space sharers. **Exhibit 3** distributes survey respondents by gender and work status.

Exhibit 3



#### 2006 Attorney Net Income

The median net income reported for all respondents (part- and full-time) is \$85,000. Mean (average) net income for all respondents (part- and full-time) is \$123,010. The median net income reported for respondents working full time for calendar year 2006, or the last fiscal year reported, (hereafter, 2006) is \$88,600. The mean (average) net income for respondents working full time is \$126,902. Part-time respondents report incomes of \$70,000 (median value) and \$85,263 (mean or average value).

#### 2007 Hourly Billing Rates and Work Volume

Approximately 96 percent of private practitioners have a standard or usual hourly rate that they apply as a guide, starting point or basis for fee computation. The 2007 reported median hourly billing rate is \$185. The average value is \$197. Median values for compensable work time is 35 hours per week and 50 hours per week for total professional hours worked.

#### 2006 Office Expenditures and Revenues

Both office expenditures and gross revenues, on a per-attorney basis, vary across a wide distribution of private practitioners as shown in **Exhibits 4 and 5.** 

Exhibit 4

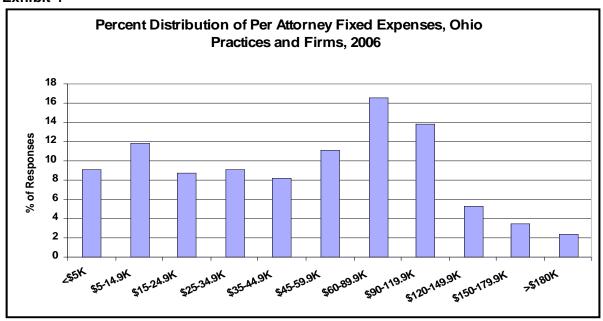
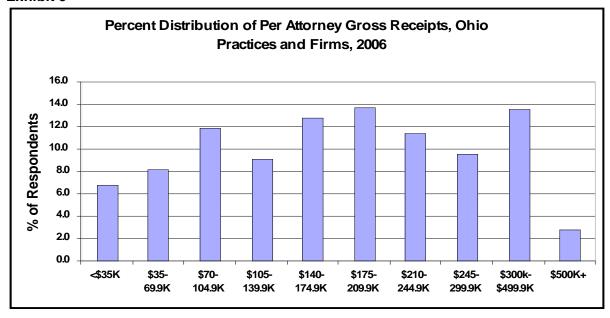


Exhibit 5



#### Trend lines in Income, Hour Billing Rates and Time Expended, 2000-2007

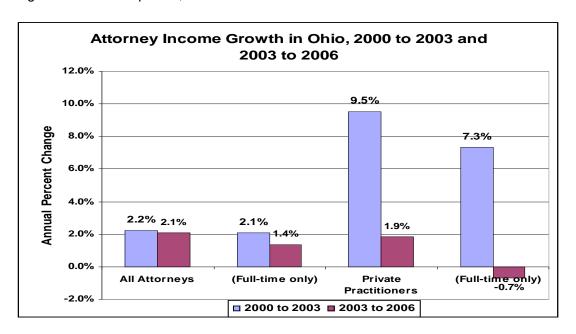
The 2007 survey replicates key questions previously addressed. Note that different attorneys responded to the questionnaires for each time period. **Exhibit 6** is a summary of changes between reporting periods.

Exhibit 6

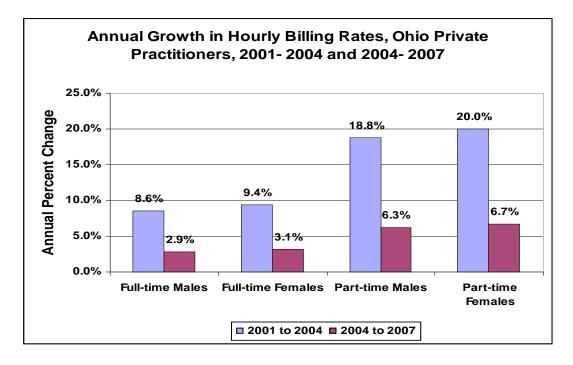
Summary of Income, Billing Rate and Time Expenditure Changes, 2000 - 2007

Attorney Net Income	Median 2006	Median 2003	Median 2000	Percent Change	Annual % Change	Percent Change	Annual % Change
				2000-2003	2000-2003	2003-2006	2003-2006
All Attorneys	\$85,000	\$80,000	\$75,000	6.7%	2.2%	6.3%	2.1%
(Full-time only)	\$88,500	\$85,000	\$80,000	6.3%	2.1%	4.1%	1.4%
Private Practitioners)	\$95,000	\$90,000	\$70,000	28.6%	9.5%	5.6%	1.9%
(Full-time only)	\$98,000	\$100,000	\$82,000	22.0%	7.3%	-2.0%	-0.7%
Full-time Males	\$100,000	\$94,500	\$85,000	11.2%	3.7%	5.8%	1.9%
Full-time Females	\$70,000	\$70,000	\$55,000	27.3%	9.1%	0.0%	0.0%
Part-time Males	\$80,000	\$50,000	\$31,000	61.3%	20.4%	60.0%	20.0%
Part-time Females	\$45,000	\$30,000	\$30,000	0.0%	0.0%	50.0%	16.7%
Average Hourly	Median	Median	Median	Percent	Annual	Percent	Annual
Billing Rate	2007	2004	2001	Change 2001-2004	% Change 2001-2004	Change 2004-2007	% Change 2004-2007
All Private Practitioners	<b>¢</b> 40E	¢175	<b>0150</b>				
	\$185 \$185	\$175 \$175	\$150 \$150	16.7% 16.7%	5.6% 5.6%	5.7% 5.7%	1.9% 1.9%
(Full-time only) Full-time Males	\$105 \$190	\$175 \$175	\$150 \$150	16.7%	5.6%	5.7 % 8.6%	2.9%
Full-time Females							
Part-time Males	\$175 \$190	\$160 \$160	\$125 \$130	28.0% 23.1%	9.3% 7.7%	9.4% 18.8%	3.1% 6.3%
Part-time Females	\$190 \$150	\$100 \$125	\$130 \$125	0.0%	0.0%	20.0%	6.7%
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Total Hours	Median	Median	Median	Percent	Annual	Percent	Annual
in Workweek	2007	2004	2001	Change	% Change	Change	% Change
				2001-2004	2001-2004	2004-2007	2004-2007
All Private Practitioners	50	50	47	6.4%	2.1%	0.0%	0.0%
(Full-time only)	50	50	48	4.2%	1.4%	0.0%	0.0%
Full-time Males	50	50	48	4.2%	1.4%	0.0%	0.0%
Full-time Females	50	45	45	0.0%	0.0%	11.1%	3.7%
Part-time Males	40	36	34	5.9%	2.0%	11.1%	3.7%
Part-time Females	30	30	39	-23.1%	-7.7%	0.0%	0.0%
Compensible Hours	Median	Median	Median	Percent	Annual	Percent	Annual
in Workweek	2007	2004	2001	Change	% Change	Change	% Change
				2001-2004	2001-2004	2004-2007	2004-2007
All Private Practitioners	35	35	35	0.0%	0.0%	0.0%	0.0%
(Full-time only)	35	40	35	14.3%	4.8%	-12.5%	-4.2%
Full-time Males	35	36	35	2.9%	1.0%	-2.8%	-0.9%
Full-time Females	35	35	35	0.0%	0.0%	0.0%	0.0%
Part-time Males	25	14	15	-6.7%	-2.2%	78.6%	26.2%
Part-time Females	20	14	20	-30.0%	-10.0%	42.9%	14.3%

Three charts below isolate some key changes found on Exhibit 6. Annual growth in income for "all attorneys" was lower than the annual inflation rate. Thus, real income is down. Considering just full-time private practitioners for the 2000-2003 period, private practitioners "beat" the inflation rate, however even nominal income is down 0.7% annually during the 2003-2006 period, before inflation is considered.



Overall, billing rates increased at rates above the inflation rate in the initial period (5.6 percent) and then dropped during the 2004-2007 period (1.9 percent). Resultant income rose as a function of increased billing rates and compensable work (especially among full-time private practitioners). Work-status and gender effects are isolated below.



Compensable time is constant at 35 hours for all private practitioners. However, attorneys working full time, dropped from 40 hours of compensable time in 2004 to 35 hours in 2007.

#### 2006 Attorney Net Income in Ohio

#### Introduction

Many interacting factors impact attorney income. Clues to explain income variation at a given point in time can be derived from seven factors addressed in the survey and summarized below:

- · practice category or classification/class;
- primary field of law or area of specialization;
- years in practice;
- gender;
- firm size (number of attorneys in firm or organization);
- office location (county where law office is located); and,
- work status (full time versus part time).

#### Net Income by Practice Category and Field of Law

**Exhibit 7** summarizes 2006 attorney net income by 16 practice categories reported by 1242 respondents (denoted by N). By convention, this and subsequent exhibits providing percentile information offer four data points—the 25th, 50th (Median), 75th and 95th percentiles – on the variable (item) of interest. For example, 25 percent of all space sharers earn less than \$45,000, half earn less than \$96,000, while half earn more than \$96,000 and 25 percent earn more than \$150,000. The "range" of net income is large within groups – for example, from \$146,250 for partners in firms with 8+ partners at the 25th percentile to \$550,000 at the 95th percentile level.

#### Exhibit 7

### 2006 FULL AND PART-TIME ATTORNEY NET INCOME BY PRACTICE CATEGORY

	N	Mean	25th	Median	75th	95th
Solo, office ouside home	216	\$97,851	\$44,250	\$75,000	\$107,750	\$251,200
Solo, home office	45	70,722	24,500	50,000	95,000	244,000
Solo wi. 1+ assoc.	61	161,033	65,000	120,000	200,000	485,000
Space Sharer	37	132,173	45,000	96,000	150,000	640,000
Partner in firm with 2-7 partners	214	158,243	82,265	117,500	170,000	500,000
Partner in firm with 8+ partners	112	290,846	146,250	202,500	300,000	550,000
Associate in firm with 2-7 partners	96	65,206	45,000	60,100	80,000	111,500
Associate in firm with 8+ partners	88	87,446	65,000	90,000	106,500	132,950
Judge/Magistrate (Full time)	31	94,897	60,000	83,000	111,000	253,480
Judge/Mag. & private practice	5	100,200	58,000	75,000	155,000	210,000
Government	159	67,845	47,000	59,000	80,000	106,000
House counsel (for-profit org.)	94	118,628	79,500	100,000	136,500	250,000
House counsel (not-for-profit org.)	27	109,967	70,000	90,000	135,000	316,800
Legal aid/legal services	16	85,625	37,350	48,000	73,750	500,000
Law professor	5	71,000	60,000	70,000	82,500	85,000
Other (non traditional practice)	30	84,470	52,600	73,000	100,000	190,100
Total	1242	\$122,710	\$56,000	\$85,000	\$131,000	\$323,500

#### Exhibit 8

## 2006 NET INCOME BY PRACTICE CATEGORY (INCLUDES FULL-TIME RESPONDENTS ONLY)

			——— Value by Percentile ———				
	N	Mean	25th	Median	75th	95th	
Solo, office ouside home	193	\$102,634	\$50,000	\$75,000	\$113,000	\$263,100	
Solo, home office	26	98,404	39,500	82,500	126,000	315,000	
Solo with 1+ associate	55	160,782	70,000	110,000	200,000	530,000	
Space sharer	31	136,806	45,000	75,000	150,000	760,000	
Partner in firm with 2-7 partners	204	161,737	84,000	120,000	173,750	500,000	
Partner in firm with 8+ partners	101	296,950	145,000	205,000	300,000	545,000	
Associate in firm with 2-7 partners	82	66,095	45,000	60,000	85,000	118,500	
Associate in firm with 8+ partners	88	87,446	65,000	90,000	106,500	132,950	
Judge/Magistrate /ADR	40	94,133	62,750	78,000	110,000	205,400	
Government	148	67,955	47,250	58,000	80,000	103,750	
House counsel	109	118,882	79,000	100,000	137,000	250,000	
Legal aid/legal services	16	85,625	37,350	48,000	73,750	500,000	
Law professor	5	71,000	60,000	70,000	82,500	85,000	
Other (non traditional practice)	28	87,575	57,750	74,000	100,000	191,900	
Group Total	1126	\$126,563	\$60,000	\$89,000	\$135,000	\$334,750	

Exhibit 9 reveals income clustering among fourteen practice categories. Not surprisingly, there is a large spread of income within most categories, reflecting the many different forms and styles of practice.

Exhibit 9

## PERCENT DISTRIBUTION OF 2006 ATTORNEY NET INCOME BY INCOME GROUP AND PRACTICE CLASS

				Column F	Percents -			
	Solo, office ouside home	Solo, home S	Solo wi. 1+ assoc.	Space Sharer	Partner in firm with 2-7 firm partners	Partner in firm with 8+ partners	Associate in firm with 2-7 partners	Associate in firm with 8+ partners
<\$30K	14%	27%	5%	14%	1%	1%	3%	
\$30-45.9K	12%	20%	13%	14%	2%		24%	8%
\$46-55.9K	9%	9%	5%	16%	2%		14%	6%
\$56-65.9K	7%	4%	2%	3%	7%	1%	18%	13%
\$56-65.9K	11%	9%	5%	3%	8%	2%	12%	10%
\$76-85.9K	9%	2%	13%		7%		8%	13%
\$86-95.9K	5%	4%	3%		7%	1%	12%	13%
\$96-115.9K	10%	4%	3%	22%	15%	8%	6%	26%
\$116-135.9K	6%	11%	8%		11%	7%	3%	8%
\$136-159.9K	7%	2%	2%	14%	10%	13%	1%	1%
\$156-175.9K	2%		7%		8%	6%		3%
\$176-199.9	2%		7%		1%	6%		
\$200-249.9K	2%	2%	8%	5%	8%	19%		
\$250-299.9K	1%	2%	8%		2%	10%		
\$300-349.9K	2%		5%	5%	3%	8%		
\$350-399.9K		2%	2%		1%	8%		
\$400-449.9K	1%				1%	2%		
\$450-499.9K						2%		
\$500K+	1%		5%	5%	6%	7%		
Total	100%	100%	100%	100%	100%	100%	100%	100%

	Judge/		House	Legal aid/legal	Law	Other (non traditional
Income Group	Magistrate/ ADR	Gov.	Counsel	services	Law Professor	practice)
о	7.2					p. 4000,
<\$30K		2%		6%	14%	
\$30-45.9K	3%	21%	3%	38%	14%	13%
\$46-55.9K	13%	22%	3%	13%		13%
\$56-65.9K	15%	13%	8%	6%	29%	20%
\$56-65.9K	18%	8%	8%	19%	14%	13%
\$76-85.9K	8%	15%	13%		29%	3%
\$86-95.9K	8%	11%	11%	6%		3%
\$96-115.9K	20%	6%	17%			17%
\$116-135.9K	13%	1%	11%			3%
\$136-159.9K		1%	9%			7%
\$156-175.9K			2%	6%		
\$176-199.9			5%			3%
\$200-249.9K	3%		4%			3%
\$250-299.9K			2%			
\$300-349.9K			1%			
\$400-449.9K			3%			
\$450-499.9K	3%					
\$500K+		1%		6%		
Total	100%	100%	100%	100%	100%	100%

Exhibit 10 displays median 2006 attorney net income for 12 practice categories by years in practice of the respondent.

Exhibit 10

## 2006 MEDIAN NET INCOME BY YEARS IN PRACTICE AND PRACTICE CLASS

#### Median Values by Years in Practice Category -**Practice Class** N 1 to 5 N 6 to 10 N 16-25 N >25 N 11 to 15 Solo, office ouside home \$37,000 \$65,000 \$85.500 \$75,000 15 33 17 \$80,000 58 93 Solo, home office 3 78,000 7 70,000 7 40,000 12 56,000 16 37,000 7 Solo with 1+ associate 40,000 7 78,000 6 79,000 13 125,000 28 187,500 Space Sharer 5 12,000 4 45,000 70,500 8 100,000 105,000 4 16 5 Partner in firm with 2-7 partners 60,000 16 83,000 33 90,000 56 115,000 104 135,000 Partner in firm with 8+ partners 4 156,500 162,500 225,000 225,000 14 41 53 72,500 5 Associate in firm with 2-7 partners 48 53,500 23 75,000 10 10 69,000 80,000 Associate in firm with 8+ partners 2 47 85,000 28 91,000 7 78,000 4 112,500 80,000 Judge/Magistrate /ADR 2 42,000 2 55,000 7 70,000 14 75,500 15 100,000 Government 42 43,000 32 53.000 20 70,000 30 79,000 34 86,000 House counsel 27 80,000 30 98,500 17 125,000 29 105,000 18 127,500 56,400 8 2 87,500 7 150,000 3 100,000 Other (non traditional practice) 10 65,000 **All Practice Classes** \$80,000 216 \$55,000 198 \$75,000 149 285 \$100,000 393 \$110,000

Attorneys were asked to select from a list of various fields of law those that provided their highest sources of income defined here as *primary field of law*. Exhibit 11 distributes 2006 net incomes of *all respondents* by their reported primary source of income. Exhibit 12 considers *full-time private practitioners* only.

#### Exhibit 11

## 2006 ANNUAL NET INCOME BY PRIMARY FIELD OF LAW, ALL ATTORNEYS

			Value by Percentile			_
	N	Mean	25th	Median	75th	95th
Administrative Law	28	\$136,397	\$59,750	\$83,000	\$136,750	\$622,750
Appelate Law	9	63,833	49,250	61,000	67,500	110,000
Bankruptcy, Debtor	27	95,481	39,000	52,000	100,000	472,000
Bankruptcy, Crediitor	7	154,143	65,000	90,000	275,000	385,000
Civil Rights	8	156,875	72,000	83,500	150,000	600,000
Collections	14	125,357	58,000	72,500	188,000	350,000
Construction Law	6	135,500	84,500	100,000	211,250	260,000
Corporate/Business Law	112	137,714	78,500	120,000	160,000	393,500
Criminal (Public Defendant)	21	62,171	40,000	55,000	80,000	115,900
Criminal (Private Defendant)	40	106,385	35,500	75,000	110,000	333,000
Criminal (Prosecution)	36	60,283	42,250	50,000	81,500	102,350
Domestic Relations/Family Law	127	94,473	50,000	73,000	100,000	238,000
Education/School Law	10	132,200	58,000	110,000	185,000	310,000
Elder Law/Public Benefits/ERISA	12	71,892	44,250	55,150	119,500	150,000
Environmental/Natural Resources Law	17	206,941	70,000	235,000	308,000	470,000
General Practice	46	87,070	42,750	69,000	103,750	232,500
Health & Hospital Law	30	242,267	99,250	141,000	265,000	847,750
Immigration Law	6	151,667	36,750	97,500	237,500	500,000
Intellectual Property	16	126,984	87,500	107,371	172,500	240,000
Labor Law (Management)	9	130,167	69,000	99,000	182,500	350,000
Labor Law (Labor)	8	82,125	51,250	59,000	120,500	170,000
Employment Law (Management)	25	140,640	87,500	103,000	177,500	385,000
Employment Law (Labor)	20	137,050	57,750	87,500	122,500	936,250
Municipal/Public Entity Law	44	91,332	56,250	75,000	107,500	232,500
Product Liability	5	163,400	32,500	62,000	345,000	350,000
Personal Injury (Defendant)	53	105,651	69,000	86,000	125,000	222,000
Personal Injury (Plaintiff)	52	177,308	71,250	107,500	213,000	635,000
Professional Liability	15	258,200	40,000	105,000	182,000	2,000,000
Real Property Law	81	100,132	55,000	80,000	120,000	250,000
Securities	4	125,500	89,000	108,000	179,500	200,000
Taxation	23	131,874	65,000	107,000	182,000	475,000
Trial Practice, not PI (General Civil)	48	112,010	60,000	92,000	123,750	369,250
Trial Practice, not PI (Commercial)	29	165,138	88,500	136,000	175,000	625,000
Estate Planning/Wealth Management	34	281,192	51,500	81,344	152,500	1,725,000
Probate, Decedent's Estates	84	106,700	51,500	91,000	148,750	300,000
Probate, Protected Persons	6	102,750	38,875	61,500	181,250	275,000
Workers' Compensation (Plaintiff)	13	114,154	72,500	95,000	160,000	220,000
Workers' Compensation (Defense)	14	90,386	49,500	89,500	127,500	220,000
Other	61	109,218	58,000	84,000	110,000	300,000
Insurance law	10	90,300	68,750	83,500	112,750	150,000
All Attorneys	1211	\$123,785	\$57,000	\$85,000	\$135,000	\$325,000

## 2006 ANNUAL NET INCOME BY FIELD OF LAW, FULL-TIME PRIVATE PRACTITIONERS ONLY

			v	_		
	N	Mean	25th	Median	75th	95th
Administrative Law	12	\$187,333	\$121,250	\$136,500	\$183,750	\$625,000
Bankruptcy, Debtor	25	80,520	39,500	52,000	95,000	310,000
Collections	10	136,000	58,000	72,500	232,750	350,000
Construction Law	4	163,750	97,500	150,000	243,750	260,000
Corporate/Business Law	70	149,728	83,000	132,500	176,250	403,500
Criminal (Public Defendant)	12	65,083	44,000	58,000	80,000	116,000
Criminal (Private Defendant)	32	107,293	38,750	75,500	110,000	480,000
Domestic Relations/Family Law	89	100,635	50,000	75,000	110,000	235,000
Education/School Law	6	163,000	89,500	147,500	238,750	310,000
Elder Law/Public Benefits/ERISA	7	63,843	45,000	55,300	100,000	126,000
Environmental/Natural Resources Law	12	256,333	131,250	267,500	341,250	470,000
General Practice	32	92,406	47,750	72,500	111,250	337,500
Health & Hospital Law	12	407,250	103,750	360,000	687,500	900,000
Immigration Law	6	151,667	36,750	97,500	237,500	500,000
Intellectual Property	12	125,062	87,500	107,371	144,500	240,000
Labor Law (Labor)	7	82,429	50,000	56,000	134,000	170,000
Employment Law (Management)	20	158,550	100,000	110,000	211,250	397,500
Employment Law (Labor)	18	140,778	58,750	87,500	117,500	975,000
Municipal/Public Entity Law	14	121,929	64,250	95,000	136,250	350,000
Product Liability	5	163,400	32,500	62,000	345,000	350,000
Personal Injury (Defendant)	36	113,772	65,000	88,000	137,500	287,500
Personal Injury (Plaintiff)	49	181,980	75,000	110,000	210,000	650,000
Professional Liability	10	286,300	37,000	106,500	164,000	2,000,000
Real Property Law	51	114,818	60,200	85,000	130,000	320,000
Taxation	15	154,507	20,600	107,000	250,000	500,000
Trial Practice, not PI (General Civil)	34	124,838	68,750	100,000	150,000	487,500
Trial Practice, not PI (Commercial)	22	150,773	89,250	136,000	188,750	367,500
Estate Planning/Wealth Management	29	320,874	63,000	83,000	170,000	3,150,000
Probate, Decedent's Estates	69	117,446	57,500	100,000	157,500	300,000
Workers' Compensation (Plaintiff)	13	114,154	72,500	95,000	160,000	220,000
Workers' Compensation (Defense)	6	127,500	81,000	135,000	168,250	220,000
Other	11	213,455	96,000	150,000	300,000	650,000
All Full-time Private Practitioners	768	\$143,432	\$62,500	\$98,500	\$150,000	\$363,750

#### **Attorney Income by Years in Practice**

Attorney income increases with tenure as displayed in Exhibits 13 and 14.

## Exhibit 13 2006 ANNUAL NET INCOME BY YEARS OF PRACTICE, ALL ATTORNEYS

			Value by Percentile			
Years in Practice	N	Mean	25th	Median	75th	95th
		<b>^</b>		<b>^</b>		<b></b>
5 or less	219	\$61,354	\$41,000	\$55,000	\$80,000	\$114,741
Full time only	209	61,269	41,000	55,000	80,000	112,371
6-10	198	82,956	52,875	75,000	98,500	160,000
Full time only	181	85,464	55,000	75,000	100,000	160,000
11-15	151	116,281	60,000	80,000	136,000	240,800
Full time only	140	119,375	60,500	80,000	136,000	241,900
16-25	286	136,903	70,000	100,000	151,000	369,500
Full time only	254	141,058	75,000	105,000	158,500	382,500
25+	394	170,050	75,000	110,000	190,000	400,000
Full time only	347	180,902	78,000	115,000	200,000	412,000
All Attorneys	1248	\$123,056	\$56,000	\$85,000	\$130,000	\$325,000
All Full Time Attorneys	1131	\$126,957	\$60,000	\$89,000	\$135,000	\$340,000

## Exhibit 14 2006 ANNUAL NET INCOME BY YEARS OF PRACTICE, PRIVATE PRACTITIONERS ONLY

Exh 14

			Value by Percentile				
Years in Practice	N	Mean	25th	Median	75th	95th	
5 or less	130	\$64,088	\$40,750	\$60,000	\$85,000	\$120,000	
Full time only	124	64,612	41,000	60,000	85,000	120,000	
6-10	122	86,951	60,000	77,500	100,000	172,750	
Full time only	111	91,086	60,200	80,000	105,000	177,000	
11-15	98	114,207	58,750	80,000	138,250	240,100	
Full time only	88	118,310	60,500	87,500	142,750	241,100	
16-25	202	148,666	70,000	110,000	171,250	388,500	
Full time only	176	154,579	81,250	117,500	180,000	394,500	
25+	317	186,950	75,000	125,000	200,000	500,000	
Full time only	281	198,621	79,000	134,000	212,500	500,000	
All Attorneys	869	\$137,429	\$60,000	\$95,000	\$150,000	\$350,000	
All Full Time Attorneys	780	\$143,016	\$62,500	\$98,000	\$150,000	\$350,000	

#### **Attorney Income by Size of Firm or Organization**

**Exhibit 15** displays 2006 attorney net income by firm or organization size (measured by the total number of attorneys in the firm or organization). Within the larger firm categories, lower percentile values generally represent associates, while higher percentile values generally represent partners. Median levels, in this exhibit, represent a "mix" of both categories. Full-time attorneys are also included. Private practitioners only are displayed as **Exhibit 16**.

## 2006 ANNUAL NET INCOME BY FIRM SIZE, ALL ATTORNEYS & THOSE WORKING FULL-TIME

			Value by Percentile				
Size of Firm	N	Mean	25th	Median	75th	95th	
	050	<b>#05.007</b>	<b>#</b> 40.750	Φ <b>7</b> 4.000	<b>#</b> 440.000	<b>#</b> 044.500	
1	350	\$95,987	\$42,750	\$74,000	\$110,000	\$244,500	
Full time only	294	103,692	50,000	75,000	116,025	252,000	
2 to 6	354	119,347	63,750	90,000	135,000	300,250	
Full time only	323	121,641	64,000	90,000	135,000	300,800	
7 to 20	222	123,919	59,500	86,500	146,250	386,500	
Full time only	211	127,304	60,000	90,000	150,000	422,680	
21 to 50	120	167,558	56,500	88,000	150,000	299,500	
Full time only	111	163,766	56,000	85,000	138,000	294,000	
51+	176	159,297	71,250	100,000	180,750	470,750	
Full time only	169	158,652	70,500	100,000	183,000	455,000	
All Attorneys	1222	\$123,975	\$56,000	\$85,000	\$135,000	\$325,000	
Full time Attorneys Only	1108	\$127,822	\$60,000	\$89,000	\$136,000	\$340,000	

## 2006 ANNUAL NET INCOME BY FIRM SIZE, ALL PRIVATE PRACTITIONERS & THOSE WORKING FULL-TIME ONLY

			v	entile ———	ntile ———	
Size of Firm	N	Mean	25th	Median	75th	95th
1	294	\$98,145	\$40,000	\$70,000	\$110,000	\$262,250
Full time only	247	106,327	46,000	75,000	120,000	290,000
2 to 6	256	127,405	65,000	95,000	150,000	340,000
Full time only	229	130,965	65,000	100,000	150,000	340,000
7 to 20	142	145,734	65,000	100,750	163,500	500,000
Full time only	138	148,721	68,750	104,000	165,000	501,250
21 to 50	65	243,762	76,000	125,000	220,000	470,000
Full time only	59	241,432	75,000	120,000	200,000	400,000
51+	104	201,329	97,250	132,000	271,250	531,250
Full time only	101	198,794	96,000	128,000	267,500	474,500
All Attorneys	861	\$138,150	\$60,000	\$95,000	\$150,000	\$350,000
Full time Attorneys Only	774	\$143,540	\$63,500	\$99,500	\$151,750	\$356,250

#### **Attorney Income by Office Location**

**Exhibit 17** displays 2006 annual net income of Ohio attorneys within major metropolitan areas and regions, along with all major jurisdictions. **Exhibit 18** only includes full time private practitioners.

## Exhibit 17 2006 ANNUAL NET INCOME, ALL ATTORNEYS BY OFFICE LOCATION

			v	_		
Office Location	N	Mean	25th	Median	75th	95th
Greater Cleveland	206	\$120,038	\$58,750	\$85,500	\$141,250	\$382,500
Greater Cincinnati	149	170,710	66,500	100,000	150,000	397,500
Greater Columbus	327	135,463	61,000	90,000	142,000	378,000
Greater Dayton	79	113,438	55,000	83,000	125,000	340,000
Northeast Region	206	99,626	50,000	78,000	110,000	230,000
Northwest Region	133	111,802	51,500	85,000	132,500	293,000
Southern Region	149	99,498	50,000	80,000	115,500	240,000
All Attorneys	1,249	\$123,010	\$56,000	\$85,000	\$130,000	\$325,000
Downtown Cleveland	105	\$137,157	\$59,500	\$95,000	\$160,000	\$449,000
Suburban Cleveland	101	102,240	56,000	78,000	112,500	249,000
Downtown Cincinnati	99	199,292	75,000	100,000	160,000	500,000
Suburban Cincinnati	50	114,118	54,375	87,500	150,000	311,250
Downtown Columbus	221	149,246	64,500	95,000	150,000	418,000
Suburban Columbus	106	106,726	52,600	82,844	131,250	246,500
Dayton	59	119,285	47,000	80,000	128,000	400,000
Canton	23	108,765	48,000	80,000	160,000	302,000
Akron	79	113,438	55,000	83,000	125,000	340,000
Toledo	62	114,252	53,851	81,500	156,250	298,500
Youngstown	19	84,184	60,000	75,000	104,000	220,000
Northeast Ohio	105	89,371	50,900	74,000	108,000	197,000
Northwest Ohio	71	109,663	50,000	85,000	120,000	285,000
Southeast Ohio	39	98,894	45,000	75,000	135,000	325,000
Southwest Ohio	52	100,231	52,000	80,500	113,750	223,500
Central Ohio	58	99,247	51,000	80,000	112,000	288,250
All Attorneys	1,249	\$123,010	\$56,000	\$85,000	\$130,000	\$325,000

## 2006 ANNUAL NET INCOME, FULL-TIME PRIVATE PRACTITIONERS ONLY BY OFFICE LOCATION

			———Value by Percentile———					
Office Location	N	Mean	25th	Median	75th	95th		
Greater Cleveland	127	£124.201	<b>\$50.500</b>	\$92,500	\$156,500	\$355,000		
Greater Cincinnati	137	\$124,201	\$59,500	. ,	. ,	. ,		
Greater Columbus	98	207,815	75,000	111,000	166,250	500,000		
	176	176,997	75,500	115,000	188,750	507,500		
Greater Dayton	49	126,000	68,000	90,000	137,500	400,000		
Northeast Region	137	109,649	55,650	80,000	127,000	242,048		
Northwest Region	86	125,523	60,000	93,000	150,000	296,500		
Southern Region	97	113,693	60,000	90,000	132,000	326,500		
All Attorneys	780	\$143,016	\$62,500	\$98,000	\$150,000	\$350,000		
Downtown Cleveland	74	¢126.045	<b>የ</b> ድር 000	\$110,000	¢190,000	¢400.000		
		\$136,845	\$60,000		\$180,000	\$400,000		
Suburban Cleveland	63	109,351	50,000	80,000	130,000	330,000		
Downtown Cincinnati	69	241,246	85,000	114,741	175,000	525,000		
Suburban Cincinnati	29	128,272	49,500	90,000	160,000	412,500		
Downtown Columbus	116	205,397	87,750	130,000	250,000	657,500		
Suburban Columbus	60	122,092	62,500	93,000	136,750	298,950		
Dayton	41	134,385	50,000	87,000	150,000	615,000		
Canton	14	113,357	54,000	80,000	177,500	450,000		
Akron	49	126,000	68,000	90,000	137,500	400,000		
Toledo	46	130,652	60,000	97,000	186,250	355,250		
Youngstown	14	85,107	58,500	77,500	111,000	220,000		
Northeast Ohio	68	99,024	56,500	80,000	125,000	225,500		
Northwest Ohio	40	119,625	56,250	80,000	133,750	271,500		
Southeast Ohio	27	108,329	54,000	90,000	135,000	334,000		
Southwest Ohio	29	121,655	63,500	100,000	142,500	415,000		
Central Ohio	41	111,593	57,500	90,000	125,500	343,500		
All Attorneys	780	\$143,016	\$62,500	\$98,000	\$150,000	\$350,000		

#### **Gender Variations in Attorney Income**

The 2006 median net income for female attorneys (\$73,000) is 73 percent of the 2006 median net income for male attorneys (\$100,000). Overall, the "gap" for full-time attorneys is 76 percent (\$100,000 for males versus \$76,000 for females). For part-time attorneys, females earn less than males (\$56,500 for males versus \$46,000 for females with the gap reduced to 81 percent).

When considering the practice classification of the survey respondents, median income for males exceeds attorney income of females. The gap is narrowest among attorneys working in government agencies. (**Exhibit 19**).

However, the young cohort of attorneys, working full time, is closer in income parity. Attorneys working on a part-time basis are also influenced by gender as shown in **Exhibit 20**.

2006 Attorney Median Net Income by Practice Class and Gender

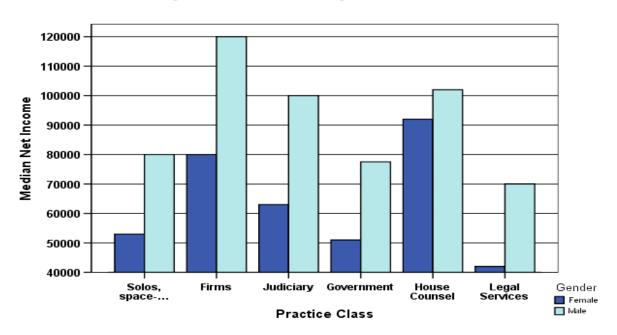
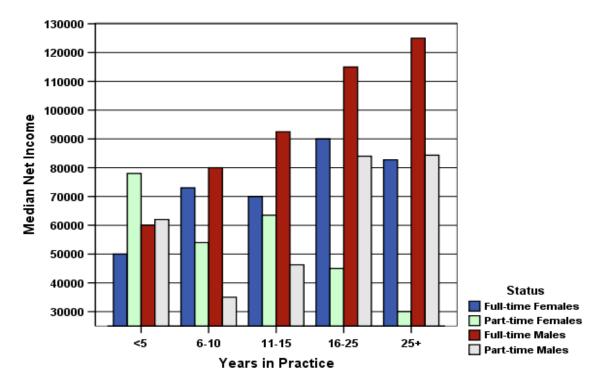


Exhibit 20

2006 Attorney Median Net Income by Years in Practice, Gender and Work Status



#### LAW FIRM BILLING RATES AND BILLING PRACTICES

#### 2007 Attorney Hourly Billing Rates

The reported 2007 median hourly billing rate is \$185. The average is \$197. While several interacting factors affect the setting and application of hourly billing rates, Exhibit 21 includes three discrete factors: respondent's firm size, years in practice and office location, while Exhibit 22 identifies respondents' primary source of income, and practice category.

Exhibit 21	2007 HOURLY BIL	LING F	RATES	BY FIF	RM SIZE	<del>-</del> ,		
	YEARS IN PRACTICE AND OFFICE LOCATION							
		OL / (I		lue by Percer		1 4		
Size of Firm	N	Mean	25th	Median	75th	95th		
1	312	\$173	\$146	\$175	\$200	\$250		
2	102	190	150	175	236	300		
3-6	158	195	150	190	225	300		
7-10	80	187	150	175	210	274		
11-20	48	206	150	195	250	330		
21-50	66	217	163	218	250	325		
51+	98	273	200	250	346	446		
Years in Practice								
5 or less	115	\$156	\$125	\$150	\$175	\$205		
6-10	120	177	150	175	200	250		
11-15	99	195	150	175	225	330		
16-25	220	198	150	185	244	324		
More than 25	316	219	171	200	250	375		
Office Location								
Greater Cleveland	156	\$218	\$160	\$200	\$250	\$360		
Greater Cincinnati	106	217	175	200	250	366		
Greater Columbus	197	218	160	200	250	386		
Greater Dayton	54	188	150	185	225	291		
Northeast Region	147	176	150	175	200	300		
Northwest Region	98	165	125	150	196	250		
Southern Region	112	169	150	168	200	255		
Downtown Cleveland	81	\$237	\$175	\$225	\$288	\$389		
Suburban Cleveland	75	197	150	175	225	350		
Downtown Cincinnati	72	233	200	223	258	377		
Suburban Cincinnati	34	183	158	180	200	243		
Downtown Columbus	120	237	175	213	289	424		
Suburban Columbus	77	188	150	185	223	276		
Dayton	43	193	160	175	210	316		
Canton	14	179	125	188	220	235		
Akron	54	188	150	185	225	291		
Toledo	49	188	150	180	225	273		
Youngstown	13	161	110	150	180	350		
Northeast Ohio	77	169	133	155	195	255		
Northwest Ohio	49	142	123	135	150	238		
Southeast Ohio	30	160	125	150	175	270		
Southwest Ohio	33	167	150	175	198	202		
Central Ohio	49	177	150	175	200	275		

All Attorneys

870

\$197

\$150

\$185

\$225

\$340

#### Exhibit 22

## 2007 HOURLY BILLING RATES BY PRIMARY FIELD OF LAW AND PRACTICE CLASS

			Va	alue by Percer	ntile	
Primary Field of Law	N	Mean	25th	Median	75th	95th
Administrative Law	12	\$214	\$156	\$198	\$284	\$400
Bankruptcy, Debtor	29	191	138	175	215	448
Bankruptcy, Crediitor	5	228	123	275	310	325
Civil Rights	4	198	143	150	300	350
Collections	10	153	136	150	178	185
Construction Law	4	268	239	255	309	325
Corporate/Business Law	77	224	175	210	250	375
Criminal (Public Defendant)	16	150	125	150	165	225
Criminal (Private Defendant)	32	172	143	175	200	276
Criminal (Prosecution)	4	144	125	138	169	175
Domestic Relations/Family Law	107	184	150	175	200	273
Education/School Law	7	197	160	205	215	250
Elder Law/Public Benefits/ERISA	7	192	150	195	225	295
Environmental Law/Natural Resources Law	13	285	238	280	343	295
General Practice	36	173	150	175	198	236
Health & Hospital Law	16	269	196	250	295	550
Immigration Law	4	181	150	163	231	250
Intellectual Property	14	224	199	225	253	300
Labor Law (Management)	4	221	171	188	305	340
Labor Law (Labor)	7	149	120	125	165	275
Employment Law (Management)	23	220	160	200	275	372
Employment Law (Labor)	20	223	164	228	250	374
Municipal/Public Entity Law	17	167	138	175	198	240
Product Liability	4	213	148	165	325	375
Personal Injury (Defendant)	37	148	125	150	175	227
Personal Injury (Plaintiff)	48	184	150	185	200	250
Professional Liability	10	223	154	195	264	425
Real Property Law	63	184	150	150	200	352
Taxation	14	241	171	235	316	390
Trial Practice, not PI (General Civil)	36	206	175	195	244	352
Trial Practice, not PI (Commercial)	26	250	184	228	325	438
Estate Planning/Wealth Management	35	235	185	225	275	440
Probate, Decedent's Estates	79	181	150	180	200	265
Probate, Protected Persons	5	174	135	150	225	250
Workers' Compensation (Plaintiff)	6	178	150	170	206	225
Workers' Compensation (Defense)	8	173	140	185	198	200
Other specialties	12	192	131	195	223	350
Practice Classification	220	<b>0477</b>	<b>\$450</b>	¢475	<b>#200</b>	<b></b>
Solo, office ouside home	220	\$177	\$150	\$175 150	\$200	\$250
Solo, home office	45 61	154 218	125 175	150 200	175	244
Solo with 1+ associate	61		175		250	350
Space Sharer Partner in firm with 2-7 partners	36 212	181 198	128 165	175 198	200 225	308 300
Partner in firm with 8+ partners	118	274	200	260	326	436
Associate in firm with 2-7 partners	79	167	150	160	185	225
Associate in firm with 8+ partners	79 73	180	150	175	203	264
All Private Practitioners	870	\$1 <b>97</b>	\$1 <b>50</b>	<b>\$185</b>	<b>\$225</b>	\$341
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#### **Hourly Billing Rates for Associates and Legal Assistants**

The distribution of hourly billing rates for associates and legal assistants are summarized by years of experience in Exhibit 23, by office location (Exhibits 24 and 25), and by firm size (Exhibits 26 and 27).

Exhibit 23

DISTRIBUTIONS OF 2007 HOURLY BILLING RATES FOR ASSOCIATES AND LEGAL ASSISTANTS BY YEARS OF EXPERIENCE

	No Ex	No Experience		3 Yrs. Experience		5 Yrs. Experience		10 Yrs. Experience	
Associate Billing Rate Category	Count	%	Count	%	Count	%	Count	%	
<\$116	41	15.4	21	8.2	9	3.6	9	4.3	
\$116-125	63	23.7	22	8.6	11	4.4	4	1.9	
\$126-135	42	15.8	25	9.8	12	4.8	6	2.9	
\$136-145	20	7.5	24	9.4	18	7.2	5	2.4	
\$146-155	51	19.2	44	17.3	36	14.4	22	10.5	
\$156-165	14	5.3	31	12.2	29	11.6	12	5.7	
\$166-175	11	4.1	50	19.6	42	16.8	25	12.0	
\$176-199	16	6.0	13	5.1	44	17.6	34	16.3	
\$200-224	7	2.6	22	8.6	26	10.4	41	19.6	
\$225-249	1	0.4	2	0.8	18	7.2	25	12.0	
\$250+			1	0.4	5	2.0	26	12.4	
All Associates	266	100%	255	100%	250	100%	209	100%	
	No Ex	perience	3 Yrs. Experience		5 Yrs. Experience		10 Yrs. Experience		
Legal Assistant Billing Rate Category	Count	%	Count	%	Count	%	Count	%	
\$40 or less	22	12.9	16	8.8	5	2.8	8	3.6	
\$41-50	17	9.9	14	7.7	6	3.4	7	3.2	
\$51-60	27	15.8	19	10.4	21	11.7	12	5.4	
\$61-70	20	11.7	26	14.3	17	9.5	21	9.5	
\$71-80	34	19.9	29	15.9	36	20.1	40	18.0	
\$81-90	16	9.4	28	15.4	28	15.6	29	13.1	
\$91-100	18	10.5	15	8.2	21	11.7	32	14.4	
\$101-110	9	5.3	17	9.3	9	5.0	19	8.6	
\$111-120	5	2.9	13	7.1	22	12.3	17	7.7	
>\$120	3	1.8	5	2.7	14	7.8	37	16.7	
All Legal Assistants	171	100%	182	100%	179	100%	222	100%	

Exhibit 24 DISTRIBUTIONS OF 2007 HOURLY BILLING RATES FOR ASSOCIATES BY OFFICE LOCATION AND YEARS OF EXPERIENCE

Associate Billing Rate Category	Greater Cleveland	Greater Cincinnati	Greater Colum bus	Greater Dayton	Northeast Region	Northwest Region	Southern Region	Total
Account Dining Nate Outegory	Olevelana	Omominan	Columbus	Duyton	Region	region	region	Total
No Experience								
<\$116	4.5	15.0	9.7	13.6	29.4	25.7	21.1	15.4
\$116-125	15.9	22.5	13.9	27.3	38.2	31.4	36.8	23.7
\$126-135	11.4	12.5	13.9	18.2	17.6	22.9	21.1	15.8
\$136-145	4.5	7.5	12.5	13.6		5.7	5.3	7.5
\$146-155	38.6	27.5	15.3	22.7	8.8	5.7	10.5	19.2
\$156-165	11.4	2.5	9.7			2.9		5.3
\$166-175	4.5	2.5	5.6		2.9	5.7	5.3	4.1
\$176-199	6.8	5.0	15.3					6.0
\$200-224	2.3	5.0	2.8	4.5	2.9			2.6
\$225-249			1.4					0.4
Total	100%	100%	100%	100%	100%	100%	100%	100%
3 Yrs. Experience								
<\$116		7.3	6.5	5.3	15.2	18.2	10.0	8.2
\$116-125	2.1	4.9	3.2	10.5	18.2	9.1	30.0	8.6
\$126-135	4.3	7.3	6.5	10.5	18.2	15.2	15.0	9.8
\$136-145	6.4	7.3	8.1	21.1	15.2	9.1	5.0	9.4
\$146-155	6.4	29.3	12.9	21.1	15.2	24.2	20.0	17.3
\$156-165	17.0	7.3	16.1	21.1	6.1	6.1	10.0	12.2
\$166-175	40.4	22.0	24.2	5.3	9.1	3.0	10.0	19.6
\$176-199	8.5		6.5			15.2		5.1
\$200-224	10.6	14.6	16.1	5.3				8.6
\$225-249	2.1				3.0			0.8
\$250+	2.1							0.4
Total	100%	100%	100%	100%	100%	100%	100%	100%
5 Yrs. Experience								
<\$116		5.1	4.6		6.5	5.9		3.6
\$116-125		2.6	3.1		9.7	11.8	5.3	4.4
\$126-135	2.3	2.6	1.5	11.1	12.9	2.9	10.5	4.8
\$136-145	4.5	7.7	6.2	11.1	9.7	8.8	5.3	7.2
\$146-155	9.1	12.8	9.2	5.6	19.4	26.5	26.3	14.4
\$156-165	4.5	12.8	12.3	16.7	19.4	11.8	5.3	11.6
\$166-175	18.2	15.4	7.7	38.9	9.7	17.6	36.8	16.8
\$176-199	29.5	25.6	23.1	11.1	9.7	2.9		17.6
\$200-224	20.5	10.3	10.8	5.6		8.8	10.5	10.4
\$225-249	9.1	5.1	16.9			2.9		7.2
\$250+	2.3		4.6		3.2			2.0
Total	100%	100%	100%	100%	100%	100%	100%	100%
10 Yrs. Experience								
<\$116	2.3	6.5	4.1		6.9	8.7		4.3
\$116-125	2.3				10.3			1.9
\$126-135		3.2	2.0	7.1	6.9	4.3		2.9
\$136-145	2.3	3.2	2.0				10.0	2.4
\$146-155	9.3	9.7	4.1	7.1	10.3	26.1	15.0	10.5
\$156-165	7.0		6.1		17.2		5.0	5.7
\$166-175	4.7	3.2	12.2	14.3	20.7	17.4	20.0	12.0
\$176-199	9.3	16.1	10.2	42.9	17.2	17.4	25.0	16.3
\$200-224	25.6	22.6	20.4	14.3	6.9	21.7	20.0	19.6
\$225-249	14.0	25.8	16.3	14.3	3.4		_0.0	12.0
\$250+	23.3	9.7	22.4			4.3	5.0	12.4
Total	100%	100%	100%	100%	100%	100%	100%	100%
	70	70	,	/ .	70		,	. 50,0

Exhibit 25 DISTRIBUTIONS OF 2007 HOURLY BILLING RATES FOR LEGAL ASSISTANTS BY OFFICE LOCATION AND YEARS OF EXPERIENCE

Legal Assistant Billing Rate Category	Greater Cleveland	Greater Cincinnati	Greater Columbus	Greater Dayton	Northeast Region	Northwest Region	Southern Region	Ohio
No Experience								
\$40 or less	6.9		19.0	15.4	18.8	7.4	23.8	11.3
\$41-50	10.3		2.4	7.7	25.0	18.5	14.3	9.9
\$51-60	20.7	17.4	7.1	23.1	25.0	7.4	23.8	14.6
\$61-70	10.3	13.0	9.5	7.7	6.3	25.9	4.8	13.2
\$71-80	13.8	43.5	14.3	7.7	25.0	18.5	19.0	20.5
\$81-90	17.2	8.7	11.9	15.4		3.7	4.8	9.3
\$91-100	10.3	8.7	16.7	15.4		7.4	9.5	11.3
\$101-110	3.4	4.3	11.9			7.4		5.3
\$111-120	3.4	4.3	4.8			3.7		3.3
>\$120 T-1-1	3.4	4000/	2.4	7.7	4000/	4000/	4000/	1.3
Total	100%	100%	100%	100%	100%	100%	100%	100%
3 Yrs. Experience								
\$40 or less	6.1		5.1	15.4	20.8	10.0	11.1	7.0
\$41-50	3.0		2.6	7.7	20.8	16.7	5.6	6.4
\$51-60	6.1	12.0	5.1	7.7	16.7	3.3	33.3	10.2
\$61-70	24.2	4.0	7.7	23.1	12.5	16.7	16.7	14.6
\$71-80	12.1	28.0	17.9	20.4	16.7	13.3	16.7	14.0
\$81-90	12.1	28.0	10.3	23.1	8.3	20.0	11.1	16.6
\$91-100 \$101.110	9.1	12.0	10.3	7.7	4.2	10.0	5.0	9.6
\$101-110	9.1	8.0	20.5	7.7		6.7	5.6	10.8
\$111-120 >\$120	12.1 6.1	8.0	12.8 7.7	7.7		3.3		7.6 3.2
Total	100%	100%	100%	100%	100%	100%	100%	100%
-v - ·								
5 Yrs. Experience			2.4			0.7	4.0	0.4
\$40 or less \$41-50	3.2		2.4		5.9 5.9	3.7 14.8	4.2 4.2	3.1 3.7
\$51-60	3.2	15.4	11.9	16.7	23.5	3.7	16.7	10.4
\$61-70	12.9	3.8	2.4	16.7		18.5	16.7	9.2
\$71-80	19.4	30.8	11.9	16.7	29.4	18.5	20.8	19.6
\$81-90	16.1	15.4	9.5	25.0	23.5	14.8	16.7	16.0
\$91-100	12.9	15.4	14.3		11.8	11.1	8.3	11.7
\$101-110		7.7	7.1	8.3		7.4	4.2	5.5
\$111-120	9.7	11.5	26.2	8.3		7.4	8.3	12.3
>\$120 <b>Total</b>	22.6 <b>100</b> %	100%	14.3 <b>100%</b>	8.3 <b>100%</b>	100%	100%	100%	8.6 <b>100%</b>
40 Vra Evnariares								
10 Yrs. Experience \$40 or less	2.2		3.9	5.9	9.1		0.0	3.1
\$41-50	2.2		3.9	5.9	4.5	16.7	8.0	2.6
\$51-60	2.2	12.5	3.9		4.5	10.7	16.0	5.2
\$61-70	4.4	12.5	7.8	17.6	18.2	20.0	8.0	8.8
\$71-80	17.8	21.9	13.7	17.6	9.1	20.0	28.0	16.1
\$81-90	13.3	21.9	9.8	23.5	9.1	3.3	16.0	13.5
\$91-100	11.1	15.6	9.8	11.8	31.8	16.7	12.0	14.5
\$101-110	8.9	9.4	11.8	11.8	4.5	6.7	4.0	9.3
\$111-120	6.7	9.4	11.8		4.5	13.3		7.8
>\$120	31.1	9.4	27.5	11.8	4.5	3.3	8.0	19.2
Total	100%	100%	100%	100%	100%	100%	100%	100%

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Exhibit 26 DISTRIBUTIONS OF 2007 HOURLY BILLING RATES FOR ASSOCIATES BY FIRM SIZE AND YEARS OF EXPERIENCE

•	_,	Firm Size (	Number of A	ttorneys)	
Associate Billing Rate Category	2	3-6	7-20	21+	AII
No Evereiones					
No Experience <\$116	18.2	22.2	30.2	13.6	15.4
\$116-125	45.5	27.8	24.5	25.9	23.7
\$176-125 \$126-135	18.2	5.6	9.4	24.7	23.7 15.8
\$136-145	10.2	5.6	1.9	4.9	7.5
\$146-155	9.1	27.8	17.0	21.0	19.2
\$156-165	3.1	21.0	3.8	3.7	5.3
\$166-175		11.1	3.8	2.5	4.1
\$176-173 \$176-199		11.1	7.5	2.5	6.0
\$200-224	9.1		7.0	1.2	2.6
\$225-249	0.1		1.9		0.4
\$250+					0
Total	100%	100%	100%	100%	100%
3 Yrs. Experience					
<\$116		23.5	16.7	10.3	8.2
\$116-125	28.6	11.8	16.7	5.1	8.6
\$126-135	14.3	11.8	7.4	15.4	9.8
\$136-145	14.3	5.9	7.4	7.7	9.4
\$146-155		23.5	9.3	23.1	17.3
\$156-165	28.6	5.9	7.4	14.1	12.2
\$166-175	14.3		25.9	19.2	19.6
\$176-199		11.8	3.7	1.3	5.1
\$200-224			5.6	3.8	8.6
\$225-249		5.0			0.8
\$250+ Tatal	100%	5.9	1009/	100%	0.4
Total	100%	100%	100%	100%	100%
5 Yrs. Experience					
<\$116		10.5	8.0	4.0	3.6
\$116-125		10.5	14.0	1.3	4.4
\$126-135	12.5		6.0	5.3	4.8
\$136-145	12.5	15.8	2.0	9.3	7.2
\$146-155	25.0	15.8	14.0	22.7	14.4
\$156-165			12.0	13.3	11.6
\$166-175	12.5	31.6	12.0	20.0	16.8
\$176-199	37.5	10.5	12.0	14.7	17.6
\$200-224		5.3	12.0	5.3	10.4
\$225-249			4.0	4.0	7.2
\$250+			4.0		2
Total	100%	100%	100%	100%	100%
10 Yrs. Experience					
<\$116	14.3	5.9	5.4	7.4	4.3
\$116-125		11.8	1.8	1.9	1.9
\$126-135			7.1	1.9	2.9
\$136-145	14.3		3.6		2.4
\$146-155	28.6	23.5	8.9	13.0	10.5
\$156-165	14.3	5.9	1.8	11.1	5.7
\$166-175	-	11.8	16.1	13.0	12.0
\$176-199	14.3	11.8	16.1	22.2	16.3
\$200-224	-	5.9	19.6	16.7	19.6
\$225-249	14.3	17.6	10.7	3.7	12.0
\$250+		5.9	8.9	9.3	12.4
Total	100%	100%	100%	100%	100%

Exhibit 27

#### DISTRIBUTIONS OF 2007 HOURLY BILLING RATES FOR LEGAL ASSISTANTS BY FIRM SIZE AND EXPERIENCE

Firm Size (Number of Attorneys)

Legal Assistant Billing Rate		·			
Category	2	3-6	7-20	21+	All Firms
No Experience					
\$40 or less	28.6	20.7	9.1	4.7	11.3
\$41-50	14.3	24.1	6.8	4.7	9.9
\$51-60	21.4	13.8	20.5	9.4	14.6
\$61-70	14.3	17.2	22.7	4.7	13.2
\$71-80	7.1	13.8	25.0	23.4	20.5
\$81-90	7.1	3.4	2.3	17.2	9.3
\$91-100	7.1	6.9	6.8	17.2	11.3
\$101-110			2.3	10.9	5.3
\$111-120			4.5	4.7	3.3
>\$120				3.1	1.3
Total	100%	100%	100%	100%	100%
3 Yrs. Experience					
\$40 or less	12.5	20.6	4.4		7.0
\$41-50	31.3	5.9	2.2	3.2	6.4
\$51-60	6.3	17.6	13.3	4.8	10.2
\$61-70	6.3	17.6	20.0	11.3	14.6
\$71-80	31.3	17.6	15.6	6.5	14.0
\$81-90	6.3	2.9	22.2	22.6	16.6
\$91-100	6.3	11.8	8.9	9.7	9.6
\$101-110		_	6.7	22.6	10.8
\$111-120		2.9	4.4	14.5	7.6
>\$120		2.9	2.2	4.8	3.2
Total	100%	100%	100%	100%	100%
5 Yrs. Experience					
\$40 or less	11.8	8.1			3.1
\$41-50	17.6	8.1			3.7
\$51-60	23.5	10.8	13.6	4.6	10.4
\$61-70		18.9	6.8	7.7	9.2
\$71-80	11.8	29.7	22.7	13.8	19.6
\$81-90	17.6	10.8	22.7	13.8	16.0
\$91-100	11.8	8.1	18.2	9.2	11.7
\$101-110			4.5	10.8	5.5
\$111-120		2.7	6.8	24.6	12.3
>\$120	5.9	2.7	4.5	15.4	8.6
Total	100%	100%	100%	100%	100%
10 Yrs. Experience					
\$40 or less	7.7	8.3			3.1
\$41-50	7.7	4.2		1.5	2.6
\$51-60	15.4	6.3	5.9		5.2
\$61-70	11.5	8.3	9.8	7.4	8.8
\$71-80	11.5	25.0	21.6	7.4	16.1
\$81-90	11.5	10.4	13.7	16.2	13.5
\$91-100	19.2	8.3	21.6	11.8	14.5
\$101-110	3.8	8.3	15.7	7.4	9.3
\$111-120		8.3	7.8	10.3	7.8
>\$120	11.5	12.5	3.9	38.2	19.2
Total	100%	100%	100%	100%	100%

## Exhibit 28 LEGAL ASSISTANT CLIENT BILLING METHODS BY SIZE OF FIRM, 2007

	Firm Size (Number of Attorneys)						
Billing Method for Legal Assistants	1	2	3-6	7-20	21+	All Firms	
Included with Attorney Fee	53.3%	44.6%	40.3%	28.7%	8.7%	33.9%	
Time	40.7%	55.4%	52.1%	68.7%	84.8%	61.0%	
Fee Schedule	5.9%		7.6%	2.6%	6.5%	5.1%	
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	

#### **Average Workweek and Time-Keeping Practices**

Attorneys report a varied workweek as to billable hours and other activities comprising their professional time. **Exhibit 29** shows the range of time spent on five activities. Median values for compensable work time are 35 hours per week for those in private practice, 40 hours per week for those not in private practice and 50 hours for total professional hours for all respondents. The median value for CLE and pro bono hours per year are 18 and 10 respectively.

DISTRIBUTION OF HOURS IN AVERAGE
WORKWEEK AND CLE/PRO BONO HOURS
IN YEAR, 2007 (E)

	value by Percentile								
Time Component	N	Mean	25th	Median	75th	95th			
Total Hours (not in private practice)	356	40.7	40	45	50	60			
Billable Hours (private practice)	866	34.4	27	35	40	55			
Total Hours all respondents)	935	48.2	40	50	55	70			
CLE Hours/Year	1263	19.7	12	18	24	40			
Pro Bono Hours/Year	815	56.2	15	30	50	188			

Hourly rate billing dominates flat rate and contingency fee billing (**Exhibit 30**). Approximately one day per week is devoted to office administration and marketing (median hours spent are approximately five for administration and three for marketing [**Exhibit 31**]).

DISTRIBUTION OF HOURS IN AVERAGE
WORKWEEK, PRIVATE PRACTITIONERS
WHO BILL BY THE HOUR, VIA A FLAT FEE OR
ON A CONTINGENCY FEE BASIS, 2007

	Hourly Rate	Hourly Rate Billing			Contingency Fee	
Hours Per Week	N	%	N	%	N	%
<6	91	10.6	224	38.5	246	50.3
6-12	96	11.2	130	22.3	82	16.8
13-19	91	10.6	83	14.3	44	9.0
20-26	138	16.1	57	9.8	29	5.9
27-33	141	16.5	36	6.2	21	4.3
34-40	144	16.8	22	3.8	30	6.1
41-47	70	8.2	10	1.7	14	2.9
48-54	54	6.3	13	2.2	9	1.8
55+	31	3.6	7	1.2	14	2.9
Total	856	100.0	582	100.0	489	100.0

DISTRIBUTION OF AVERAGE WORKWEEK
COMPONENTS: OFFICE ADMINISTRATION,
MARKETING, COMMUNITY WORK AND
NON LEGAL EMPLOYMENT

	Office Admi	<b>Marketing Activities</b>		
Hours Per Week	N	%	N	%
1	84	9.3	211	24.4
2	142	15.8	167	19.3
3	170	18.9	142	16.4
4-6	301	33.5	150	17.4
7-11	133	14.8	43	5.0
12-16	44	4.9	17	2.0
17-21	17	1.9	3	0.3
>21	8	0.9	5	0.6
Total	899	100.0%	864	100.0%

	Community Work		Nonlegal Employment		
Hours Per Week	N	%	N	%	
1	187	21.8	50	26.3	
2	137	16.0	34	17.9	
3	121	14.1	24	12.6	
4-6	157	18.3	32	16.8	
7-11	68	7.9	17	8.9	
12-16	19	2.2	11	5.8	
17-21	6	0.7	5	2.6	
>21	6	0.7	17	8.9	
Total	857	100.0%	190	100.0%	

#### **OFFICE MANAGEMENT TRENDS, 2001-2007**

#### **Frequency of Keeping Time Records**

Over time, Private practitioners increasingly keep time records, while the choice of tracking unit for their time has remained relatively constant, as shown below:

Frequency	% of Respondents (2007)	% of Respondents (2004)	% of Respondents (2001)
Always	68%	69%	56%
Usually	19	20	25
Sometimes	11	09	15
Never	02	02	04

Tracking Unit (in minutes)	% of Respondents (2007)	% of Respondents (2004)	% of Respondents (2001)
6	65%	65%	62%
10	10	10	09
15	21	21	22
30	02	02	02
None	02	02	05

#### **Hourly Rate-Setting Practices**

The trend is to increase rates more frequently than in the past. The time since respondents last changed their hourly rate is as follows:

Months Since Change	% of Respondents (2007)	% of Respondents (2004)	% of Respondents (2001)
0-6	32%	29%	24%
7-11	14	16	15
12-24	33	32	33
>24	21	24	28

Forty-nine percent of the respondents had not changed their rates in one year or more. The percent increase in the level of hourly rates since the last change decreased over time, as compared below:

Amount of Increase	% of Respondents (2007)	% of Respondents (2004)	% of Respondents (2001)
5% or less	26%	23%	22%
6-10%	45	41	38
11-19%	19	23	20
20+%	10	14	20

#### **Uncollectables**

Uncollectables are an important issue in many practices and firms. Over time, there has been little improvement in the proportion of bad debts.

#### Percent of Fees Billed That Are Uncollectable

Percent Uncollectable	% of Respondents (2007)	% of Respondents (2004)	% of Respondents (2001)
2% or less	36%	30%	37%
3-8%	28	33	30
9-12%	19	21	18
13+%	17	16	15

About 72 percent of respondents never add a service charge on a delinquent account, 18 percent rarely add a service charge, 7 percent often add a service charge, and only 3 percent always add a service charge. This pattern is unchanged from 2004.

#### **Practices Regarding Contingency Fees**

Attorneys report a steady use of the contingency fee for billing their work over time as follows:

Use of Contingency Fees	% of Respondents (2007)	% of Respondents (2004)	% of Respondents (2001)
For a majority of work	10%	13%	10%
For less than half of work	33	27	34
No. Not Applicable	52	53	56
Other	06	16	Na

For those using contingency fees, the rate schedule varies little over time, as follows:

Schedule	% of Respondents (2007)	% of Respondents (2004)	% of Respondents (2001)
33.3% usually; 40% (complex cases)	36%	35%	36%
33.3% for all cases	42	41	45
20-25% usually	06	00	02
20-25% for all cases; 33.3%+ (complex cases)	07	14	09
Varied/ combinations of above	09	10	08

#### OTHER ASPECTS OF LAW OFFICE ECONOMICS OF OHIO ATTORNEYS

#### Introduction

This section summarizes various economic aspects of the private practice of law in Ohio. The following topics are discussed:

- law office overhead expenses and gross receipts;
- staffing patterns for secretaries and legal assistants;
- salary levels for associates, legal assistants and secretaries.

#### 2006 Overhead Expenses and Gross Receipts per Attorney

More than 300 respondents, representing sole practitioners and firms, provided financial information on 2006 operating expenses and gross revenues per attorney. **Exhibits 32** and **33** distribute overhead expenses against gross receipts by firm size and office location. Overhead components are differentially reported.

Exhibit 32	DISTRIBUTIONS OF 2006 FIXED EXPENSES,
	GROSS RECEIPTS PER ATTORNEY, AND

OVERHEAD RATES BY SIZE OF FIRM
Size of Firm

			Size of F	irm		
Fixed Expenses /Attorney	1	2	3-6	7-20	21+	Total
<\$5K	15.9	6.8	2.5	2.5	1.6	9.0
\$5-14.9K	18.4	4.5	8.3	6.3	6.6	11.8
\$15-24.9K	13.4	3.4	6.7	8.9		8.8
\$25-34.9K	10.5	10.2	10.0	6.3	3.3	9.1
\$35-44.9K	6.1	11.4	13.3	10.1		8.2
\$45-59.9K	10.5	13.6	8.3	13.9	13.1	11.2
\$60-89.9K	11.6	27.3	20.8	21.5	9.8	16.6
\$90-119.9K	7.6	18.2	15.8	17.7	27.9	13.9
\$120-149.9K	3.2	2.3	5.0	7.6	18.0	5.4
\$150-179.9K	1.1		5.0	2.5	18.0	3.5
>\$180K	1.8	2.3	4.2	2.5	1.6	2.4
Total	100%	100%	100%	100%	100%	100%
			Size of F	irm		
Gross Revenues/Attorney	1	2	3-6	7-20	21+	Total
<\$35K	14.7	2.2	0.8			6.7
\$35-69.9K	16.5	6.5	1.5			8.2
\$70-104.9K	19.3	10.9	7.5	4.4	1.5	12.0
\$105-139.9K	10.5	13.0	11.3	4.4	1.0	9.1
\$140-174.9K	11.9	17.4	16.5	7.8	6.0	12.4
\$175-209.9K	9.5	17.4	21.1	20.0	4.5	13.8
\$210-244.9K	6.0	9.8	13.5	30.0	9.0	11.5
\$245-299.9K	2.1	10.9	12.8	17.8	22.4	9.6
\$300k-\$499.9K	7.4	7.6	11.3	14.4	52.2	13.6
\$500K+	2.1	4.3	3.8	1.1	4.5	2.8
Total	100%	100%	100%	100%	100%	100%
			Size of F	irm		
Overhead Rate	1	2	3-6	7-20	21+	Total
<9%	10.2	4.4	1.7	3.8	217	5.9
9-14%	11.6	3.3	5.0	3.0	5.5	7.1
15-20%	10.5	2.2	6.7	7.5	3.6	7.1
21-26%	9.5	13.3	10.9	7.5 7.5	12.7	10.3
27-32%	10.2	4.4	15.1	6.3	9.1	9.7
33-38%	6.9	15.6	11.8	11.3	16.4	10.5
39-44%	9.1	11.1	10.9	28.8	21.8	13.4
45-50%	9.5	31.1	19.3	15.0	9.1	15.2
51-56%	6.2	7.8	7.6	11.3	10.9	7.8
57-62%	5.8	3.3	6.7	6.3	5.5	7.0 5.7
63-67%	4.4	0.0	2.5	1.3	5.5	3.1
68-73%	6.2	3.3	1.7	1.3	0.0	3.7
Total	100%	100%	100%	100%	100%	100%

#### Exhibit 33

# PERCENT DISTRIBUTIONS OF 2006 FIXED EXPENSES, GROSS RECEIPTS PER ATTORNEY, & OVERHEAD RATES BY OFFICE LOCATION

	Greater	Greater	Greater	Greater	Northeast	Northwest	Southern	
Fixed Expenses /Attorney	Cleveland	Cincinnati	Columbus	Dayton	Region	Region	Region	Ohio
<\$5K	11.0	1.4	11.5	4.9	9.0	9.2	11.0	9.1
\$5-14.9K	13.8	11.4	11.5	12.2	12.6	7.9	12.1	11.8
\$15-24.9K	9.2	18.6	6.2	2.4	8.1	7.9	8.8	8.8
\$25-34.9K	8.3	12.9	6.9	4.9	10.8	10.5	9.9	9.2
\$35-44.9K	5.5	2.9	12.3	9.8	7.2	11.8	7.7	8.3
\$45-59.9K	6.4	11.4	11.5	19.5	12.6	13.2	8.8	11.1
\$60-89.9K	18.3	15.7	13.1	14.6	18.9	14.5	19.8	16.6
\$90-119.9K	13.8	15.7	10.8	19.5	12.6	14.5	15.4	13.9
\$120-149.9K	8.3	2.9	6.2	2.4	5.4	5.3	4.4	5.4
\$150-179.9K	5.5	1.4	6.9	2.4	1.8	3.9		3.5
>\$180K		5.7	3.1	7.3	0.9	1.3	2.2	2.4
Total	100%	100%	100%	100%	100%	100%	100%	100%
	Greater	Greater	Greater	Greater	Northeast	Northwest	Southern	
Gross Revenues/Attorney	Cleveland	Cincinnati	Columbus	Dayton	Region	Region	Region	Ohio
<\$35K	11.0	2.6	9.1	4.3	4.9	7.2	5.5	6.9
\$35-69.9K	10.1	9.2	4.9	6.4	8.2	9.6	9.9	8.2
\$70-104.9K	11.9	10.5	7.7	8.5	14.8	9.6	19.8	11.9
\$105-139.9K	10.1	5.3	9.8	10.6	8.2	10.8	8.8	9.1
\$140-174.9K	7.3	10.5	7.0	17.0	25.4	13.3	11.0	12.8
\$175-209.9K	10.1	7.9	16.8	17.0	11.5	16.9	16.5	13.7
\$210-244.9K	14.7	13.2	9.1	8.5	13.1	9.6	11.0	11.5
\$245-299.9K	9.2	15.8	9.8	8.5	5.7	10.8	8.8	9.5
\$300k-\$499.9K	13.8	19.7	20.3	14.9	8.2	10.8	6.6	13.6
\$500K+	1.8	5.3	5.6	4.3		1.2	2.2	2.8
Total	100%	100%	100%	100%	100%	100%	100%	100%
	Greater	Greater	Greater	Greater	Northeast	Northwest	Southern	
Overhead Rate	Cleveland	Cincinnati	Columbus	Dayton	Region	Region	Region	Ohio
<9%	1.0		0.8	•	0.9	1.3	Ū	0.6
9-14%	8.0	2.9	6.9		8.8	6.9	4.4	6.9
15-20%	12.0	10.0	7.6	7.0	4.4	6.7	4.4	7.6
21-26%	7.0	15.7	9.8	4.7	6.1	2.7	6.7	9.8
27-32%	13.0	11.4	12.1	7.0	7.0	12.0	8.9	12.1
33-38%	8.0	14.3	10.6	11.6	7.0	6.7	11.1	10.6
39-44%	11.0	4.3	7.6	11.6	9.6	20.0	11.1	7.6
45-50%	8.0	12.9	15.2	16.3	14.9	14.7	12.2	15.2
51-56%	11.0	7.1	15.9	16.3	16.7	13.3	23.3	15.9
57-62%	7.0	8.6	6.8	4.7	10.5	6.7	7.8	6.8
63-67%	5.0	7.1	3.0	9.3	5.3	6.7	6.7	3.0
68-73%	2.0	2.9	2.3	9.3	5.3	1.3	1.1	2.3
Total	8.0 <b>100%</b>	2.9 <b>100%</b>	2.3 <b>100%</b>	2.3 <b>100%</b>	4.4 <b>100%</b>	2.7 <b>100</b> %	2.2 <b>100%</b>	2.3 <b>100%</b>

#### Starting and Current Salary Levels for Associates, Legal Assistants and Secretaries

**Exhibit 34** distributes 2007 annual median salary levels by four "years of experience" categories for associates, legal assistants and secretaries.

#### Exhibit 34

#### DISTRIBUTIONS OF 2007 SALARY LEVELS OF ASSOCIATES, LEGAL ASSISTANTS AND SECRETARIES BY YEARS OF EXPERIENCE

Associate Salary Categories	No Ex	perience	3 Yrs. Exp	perience	5 Yrs. Exp	perience	10 Yrs. Exp	erience
	Count	%	Count	%	Count	%	Count	%
<\$21K	8	3.1	3	1.3			1	0.6
\$21-33k	21	8.1	8	3.5	6	2.8	4	2.4
\$34-46K	65	25.0	24	10.5	9	4.1	5	3.0
\$47-59K	66	25.4	43	18.8	16	7.3	8	4.8
\$60-72K	31	11.9	67	29.3	48	22.0	16	9.6
\$73-85K	19	7.3	25	10.9	54	24.8	35	21.0
\$86-98K	14	5.4	18	7.9	25	11.5	32	19.2
\$99-111K	27	10.4	19	8.3	19	8.7	22	13.2
\$112-124K	4	1.5	14	6.1	21	9.6	16	9.6
\$125-137K	4	1.5	6.0	2.6	14	6.4	11	6.6
\$138-151K	1	0.4	2.0	0.9	4.0	1.8	9.0	5.4
\$152-164K	•	0	2.0	0.0	1.0	0.5	3.0	1.8
\$165-177K					1.0	0.5	1.0	0.6
>\$178K							4	2.4
Total	260	100%	229	100%	218	100%	167	100%
Legal Assistant Salary Categories	No Ex	perience	3 Yrs. Exp	erience	5 Yrs. Exp	erience	10 Yrs. Exp	erience
	Count	%	Count	%	Count	%	Count	%
<\$22K	54	35.3	17	10.00	8	4.8	4	1.8
\$22-24K	20	13.1	28	16.47	8	4.8	6	2.7
\$25-27K	21	13.7	22	12.94	19	11.3	8	3.6
\$28-30K	26	17.0	24	14.12	21	12.5	19	8.6
\$31-33K	17	11.1	27	15.88	17	10.1	16	7.2
\$34-36K	5	3.3	29	17.06	30	17.9	20	9.0
\$37-39K	5	3.3	11	6.47	16	9.5	33	14.9
\$40-42K	3	2.0	6	3.53	21	12.5	25	11.3
\$43-45K	2	1.3	4	2.35	13	7.7	22	10.0
\$46-48K			1	0.59	4	2.4	14	6.3
\$49-51K					8	4.8	22	10.0
>\$51K			1	0.59	3	1.8	32	14.5
Total	153	100%	170	100%	168	100%	221	100%
Secretary Salary Categories	No Ev	perience	3 Yrs. Exp	nerience	5 Yrs. Exp	norionco	10 Yrs. Exp	orionco
activity cally categories	Count	%	Count	%	Count	%	Count	%
<13K	43	14.2	6	2.2	7	2.5	8	2.0
			17	6.1				
\$13-15K \$16-18K	33 65	10.9 21.5	23	8.3	4 14	1.4 4.9	5 7	1.3 1.8
\$19-21K	41	13.6	47	17.0	26	9.2	15	3.8
\$22-24K	46	15.0	51	18.4	33	11.6	22	5.6
\$25-27K	33	10.9	44	15.9	44 40	15.5	41	10.4
\$28-30K \$31.33K	23 10	7.6	28	10.1	34	14.1	43 47	10.9
\$31-33K		3.3	28	10.1		12.0		11.9
\$34-36K \$37-39K	3	1.0	24	8.7	35	12.3	56	14.2
	1	0.3	4	1.4	24	8.5	36 51	9.1
\$40-42K	1	0.3	3	1.1	12	4.2	51	12.9
\$43-45K	2	0.7	1	0.4	5	1.8	22	5.6
\$46-48K	1	0.3	1	0.4	4	1.4	20	5.1
>\$49K	202	1000/	277	4000/	2	0.7	22 205	5.6
Total	302	100%	277	100%	284	100%	395	100%

#### Associate and Legal Assistant Salaries by Firm Size and Office Location

**Exhibits 35** to **40** distribute 2007 associate, legal assistant and secretary salary levels based on their level of experience by firm size and office location.

Exhibit 35

#### PERCENT DISTRIBUTIONS OF 2007 SALARY LEVELS OF ASSOCIATES BY LEVEL OF EXPERIENCE AND SIZE OF FIRM

Associate Salary Categories	ciate Salary Categories Firm Size (Number of Attorneys)						
No Experience	1	2	3-6	7-20	21+	Total	
<\$21K	20.0		7.0	1.3		2.7	
\$21-33	20.0	11.1	24.6	3.9		8.1	
\$34-46K	40.0	50.0	43.9	31.6	3.1	25.1	
\$47-59K		27.8	15.8	44.7	18.4	25.5	
\$60-72K	10.0	5.6	5.3	11.8	17.3	12.0	
\$73-85K	10.0		3.5	2.6	14.3	7.3	
\$86-98K				1.3	13.3	5.4	
\$99-111K		5.6		2.6	24.5	10.4	
\$112-124K					4.1	1.5	
\$125-137K					4.1	1.5	
\$138-151K					1.0	0.4	
T o tal	100%	100%	100%	100%	100%	100%	
Anna sinta Calarry Catarra vica							
Associate Salary Categories  3 Yrs Experience	1	2	3-6	7-20	21+	Total	
<\$21K	'	6.3	2.0	1.4	217	1.3	
\$21-33	14.3	12.5	8.0	1.4		3.5	
\$34-46K	14.3	12.5	30.0	8.3		10.5	
\$47-59K	42.9	31.3	28.0	19.4	8.3	18.8	
\$60-72K	42.0	18.8	24.0	47.2	21.4	29.3	
\$73-85K		12.5	6.0	11.1	14.3	10.9	
\$86-98K	28.6	12.5	0.0	4.2	15.5	7.9	
\$99-111K	20.0	6.3	2.0	5.6	15.5	8.3	
\$112-124K		0.0	2.0	1.4	15.5	6.1	
\$125-137K					7.1	2.6	
\$138-151K					2.4	0.9	
Total	100%	100%	100%	100%	100%	100%	
Associate Salary Categories							
5 Yrs Experience	1	2	3-6	7-20	21+	Total	
<\$21K		21.4	4.7	1.4		2.8	
\$21-33	12.5	7.1	14.0	1.4		4.1	
\$34-46K		21.4	18.6	7.1		7.3	
\$47-59K	37.5	21.4	23.3	31.4	12.0	22.0	
\$60-72K	12.5	14.3	30.2	31.4	19.3	24.8	
\$73-85K		7.1	7.0	7.1	19.3	11.5	
\$86-98K	12.5	7.1		10.0	12.0	8.7	
\$99-111K	12.5		2.3	7.1	16.9	9.6	
\$112-124K	12.5			2.9	13.3	6.4	
\$125-137K					4.8	1.8	
\$138-151K					1.2	0.5	
\$152-164K	4000	4.000			1.2	0.5	
Total	100%	100%	100%	100%	100%	100%	
Associate Salary Categories							
10 Yrs Experience	1	2	3-6	7-20	21+	Total	
<\$21K	16.7					0.6	
\$21-33	16.7	8.3	4.0			2.4	
\$34-46K		8.3	2.0	4.9	1.8	3.0	
\$47-59K	16.7	16.7	10.0			4.8	
\$60-72K		8.3	16.0	12.2	1.8	9.0	
\$73-85K	33.3	16.7	24.0	31.7	10.5	21.1	
\$86-98K		33.3	22.0	22.0	14.0	19.3	
\$99-111K	16.7		8.0	12.2	21.1	13.3	
\$112-124K		8.3	6.0	7.3	15.8	9.6	
\$125-137K			4.0	7.3	10.5	6.6	
\$138-151K			2.0	2.4	12.3	5.4	
\$152-164K					5.3	1.8	
\$165-177K					1.8	0.6	
>\$178K			2.0		5.3	2.4	
Total	100%	100%	100%	100%	100%	100%	

Exhibit 36

PERCENT DISTRIBUTIONS OF 2007 SALARY

## LEVELS OF ASSOCIATES BY OFFICE LOCATION AND BY YEARS OF EXPERIENCE

	Greater	Greater	Greater	Greater	Northeast	Northwest	Southern	
No Experience	Cleveland	Cincinnati	Colum bus	Dayton	Region	Region	Region	Ohio
<\$21K		2.8	1.3	4.8	6.1	3.1	9.5	3.1
\$21-33K	7.5	5.6	2.6	4.8	18.2	12.5	14.3	8.1
\$34-46K	20.0	19.4	29.9	23.8	18.2	28.1	33.3	25.0
\$47-59K	17.5	38.9	20.8	19.0	42.4	18.8	23.8	25.4
\$60-72K	15.0	5.6	10.4	9.5	12.1	25.0	4.8	11.9
\$73-85K	5.0		9.1	19.0	3.0	12.5	4.8	7.3
\$86-98K	7.5	8.3	6.5	9.5			4.8	5.4
\$99-111K	17.5	13.9	15.6	9.5			4.8	10.4
\$112-124K	2.5	5.6	1.3					1.5
\$125-137K	5.0		2.6					1.5
\$138-151K	2.5							0.4
Total	100%	100%	100%	100%	100%	100%	100%	100%
	0	0	0	0	Mandagas	Mandana	0 11	
0 Van Francisco	Greater	Greater	Greater	Greater	Northeast	Northwest	Southern	01:1-
3 Yrs Experience	Cleveland	Cincinnati	Colum bus	Dayton	Region	Region	Region	Ohio
<\$21K			1.8		2.9	3.3	40.5	1.3
\$21-33K	2.6				2.9	13.3	12.5	3.5
\$34-46K	5.3	8.1	8.8		20.6	6.7	31.3	10.5
\$47-59K	15.8	16.2	21.1	29.4	23.5	13.3	12.5	18.8
\$60-72K	23.7	35.1	28.1	23.5	29.4	36.7	25.0	29.3
\$73-85K	15.8	13.5	5.3	5.9	11.8	13.3	12.5	10.9
\$86-98K	7.9	2.7	12.3	11.8	5.9	10.0		7.9
\$99-111K	18.4	5.4	8.8	17.6	2.9		6.3	8.3
\$112-124K	7.9	10.8	8.8	11.8				6.1
\$125-137K	2.6	8.1	1.8			3.3		2.6
\$138-151K			3.5					0.9
Total	100%	100%	100%	100%	100%	100%	100%	100%
	Greater	Greater	Greater	Greater	Northeast	Northwest	Southern	
5 Yrs Experience	Cleveland	Cincinnati	Colum bus	Dayton	Region	Region	Region	Ohio
<\$21K			3.3		3.6	7.4	5.9	2.8
\$21-33K		2.9	1.6		10.7	3.7	17.6	4.1
\$34-46K	3.0	5.7	6.6	5.9	7.1	7.4	23.5	7.3
\$47-59K	18.2	17.1	18.0	23.5	35.7	33.3	11.8	22.0
\$60-72K	21.2	31.4	26.2	23.5	14.3	25.9	29.4	24.8
\$73-85K	15.2	2.9	14.8	11.8	17.9	11.1		11.5
\$86-98K	9.1	5.7	8.2	17.6	7.1	7.4	11.8	8.7
\$99-111K	18.2	14.3	11.5	5.9	3.6	3.7		9.6
\$112-124K	12.1	11.4	6.6	11.8	0.0	<b></b>		6.4
\$125-137K	3.0	8.6	0.0					1.8
\$138-151K			1.6					0.5
\$152-164K								
			1.6					
Total	100%	100%	1.6 <b>100%</b>	100%	100%	100%	100%	0.5 <b>100%</b>
Total			100%					0.5
	Greater	Greater	100% Greater	Greater	Northeast	Northwest	Southern	0.5 <b>100%</b>
Total  10 Yrs Experience			100%					0.5
10 Yrs Experience <\$21K	Greater Cleveland 3.1	Greater	100% Greater	Greater	Northeast Region	Northwest Region	Southern	0.5 100% Ohio 0.6
10 Yrs Experience <\$21K \$21-33k	Greater Cleveland	Greater Cincinnati	100% Greater Colum bus	Greater	Northeast Region 9.1	Northwest Region 6.7	Southern Region	0.5 100% Ohio 0.6 2.4
10 Yrs Experience <\$21K \$21-33k \$34-46K	Greater Cleveland 3.1 3.1	Greater Cincinnati 4.0	100% Greater Columbus	Greater	Northeast Region 9.1 4.5	Northwest Region	Southern Region	0.5 100% Ohio 0.6 2.4 3.0
10 Yrs Experience <\$21K \$21-33k \$34-46K \$47-59K	Greater Cleveland 3.1 3.1	Greater Cincinnati 4.0 8.0	100% Greater Columbus 2.2 2.2	Greater Dayton	Northeast Region 9.1 4.5 13.6	Northwest Region 6.7 6.7	Southern Region 7.1 7.1	0.5 100% Ohio 0.6 2.4 3.0 4.8
10 Yrs Experience <\$21K \$21-33k \$34-46K \$47-59K \$60-72K	Greater Cleveland 3.1 3.1 6.3	Greater Cincinnati 4.0 8.0 4.0	Greater Columbus 2.2 2.2 6.5	Greater Dayton	Northeast Region 9.1 4.5 13.6 4.5	Northwest Region 6.7 6.7 20.0	Southern Region 7.1 7.1 28.6	0.5 100% Ohio 0.6 2.4 3.0 4.8 9.6
10 Yrs Experience <\$21K \$21-33k \$34-46K \$47-59K \$60-72K \$73-85K	Greater Cleveland 3.1 3.1 6.3 21.9	Greater Cincinnati 4.0 8.0 4.0 20.0	2.2 2.2 6.5 17.4	Greater Dayton	Northeast Region 9.1 4.5 13.6 4.5 27.3	Northwest Region 6.7 6.7 20.0 20.0	7.1 7.1 28.6 7.1	0.5 100% Ohio 0.6 2.4 3.0 4.8 9.6 21.0
10 Yrs Experience <\$21K \$21-33k \$34-46K \$47-59K \$60-72K \$73-85K \$86-98K	Greater Cleveland 3.1 3.1 6.3 21.9 21.9	Greater Cincinnati  4.0 8.0 4.0 20.0 12.0	2.2 2.2 6.5 17.4 19.6	Greater Dayton 15.4 38.5	Northeast Region 9.1 4.5 13.6 4.5 27.3 22.7	Northwest Region 6.7 6.7 20.0 20.0 26.7	7.1 7.1 28.6 7.1 28.6	0.5 100% Ohio 0.6 2.4 3.0 4.8 9.6 21.0 19.2
10 Yrs Experience <\$21K \$21-33k \$34-46K \$47-59K \$60-72K \$73-85K \$86-98K \$99-111K	Greater Cleveland 3.1 3.1 6.3 21.9 21.9 9.4	4.0 8.0 4.0 20.0 12.0 20.0	2.2 2.2 6.5 17.4 19.6 15.2	Greater Dayton 15.4 38.5 7.7	Northeast Region 9.1 4.5 13.6 4.5 27.3 22.7 13.6	Northwest Region 6.7 6.7 20.0 20.0	7.1 7.1 28.6 7.1 28.6 7.1	0.5 100% Ohio 0.6 2.4 3.0 4.8 9.6 21.0 19.2 13.2
10 Yrs Experience <\$21K \$21-33k \$34-46K \$47-59K \$60-72K \$73-85K \$86-98K \$99-111K \$112-124K	Greater Cleveland 3.1 3.1 6.3 21.9 21.9 9.4 6.3	4.0 8.0 4.0 20.0 12.0 20.0 8.0	2.2 2.2 6.5 17.4 19.6 15.2 17.4	Greater Dayton  15.4 38.5 7.7 7.7	Northeast Region 9.1 4.5 13.6 4.5 27.3 22.7	Northwest Region 6.7 6.7 20.0 20.0 26.7	7.1 7.1 28.6 7.1 28.6	0.5 100% Ohio 0.6 2.4 3.0 4.8 9.6 21.0 19.2 13.2 9.6
10 Yrs Experience <\$21K \$21-33k \$34-46K \$47-59K \$60-72K \$73-85K \$86-98K \$99-111K \$112-124K \$125-137K	Greater Cleveland 3.1 3.1 6.3 21.9 21.9 9.4 6.3 15.6	4.0 8.0 4.0 20.0 12.0 20.0 8.0 8.0	2.2 2.2 6.5 17.4 19.6 15.2 17.4 6.5	Greater Dayton  15.4 38.5 7.7 7.7	Northeast Region 9.1 4.5 13.6 4.5 27.3 22.7 13.6	Northwest Region 6.7 6.7 20.0 20.0 26.7	7.1 7.1 28.6 7.1 28.6 7.1	0.5 100% Ohio 0.6 2.4 3.0 4.8 9.6 21.0 19.2 13.2 9.6 6.6
10 Yrs Experience <\$21K \$21-33k \$34-46K \$47-59K \$60-72K \$73-85K \$86-98K \$99-111K \$112-124K \$125-137K \$138-151K	Greater Cleveland 3.1 3.1 6.3 21.9 21.9 9.4 6.3 15.6 6.3	4.0 8.0 4.0 20.0 12.0 20.0 8.0 8.0 8.0	2.2 2.2 6.5 17.4 19.6 15.2 17.4	15.4 38.5 7.7 7.7 7.7 15.4	Northeast Region 9.1 4.5 13.6 4.5 27.3 22.7 13.6	Northwest Region 6.7 6.7 20.0 20.0 26.7	7.1 7.1 28.6 7.1 28.6 7.1	0.5 100% Ohio 0.6 2.4 3.0 4.8 9.6 21.0 19.2 13.2 9.6 6.6 5.4
10 Yrs Experience <\$21K \$21-33k \$34-46K \$47-59K \$60-72K \$73-85K \$86-98K \$99-111K \$112-124K \$125-137K \$138-151K \$152-164K	Greater Cleveland 3.1 3.1 6.3 21.9 21.9 9.4 6.3 15.6	4.0 8.0 4.0 20.0 12.0 20.0 8.0 8.0	2.2 2.2 6.5 17.4 19.6 15.2 17.4 6.5 6.5	Greater Dayton  15.4 38.5 7.7 7.7	Northeast Region 9.1 4.5 13.6 4.5 27.3 22.7 13.6	Northwest Region 6.7 6.7 20.0 20.0 26.7	7.1 7.1 28.6 7.1 28.6 7.1	0.5 100% Ohio 0.6 2.4 3.0 4.8 9.6 21.0 19.2 13.2 9.6 6.6 5.4 1.8
10 Yrs Experience <\$21K \$21-33k \$34-46K \$47-59K \$60-72K \$73-85K \$86-98K \$99-111K \$112-124K \$125-137K \$138-151K \$152-164K \$165-177K	Greater Cleveland 3.1 3.1 6.3 21.9 21.9 9.4 6.3 15.6 6.3	Greater Cincinnati  4.0 8.0 4.0 20.0 12.0 20.0 8.0 8.0 8.0 4.0	100%  Greater Columbus  2.2 2.2 6.5 17.4 19.6 15.2 17.4 6.5 6.5	15.4 38.5 7.7 7.7 7.7 15.4	Northeast Region 9.1 4.5 13.6 4.5 27.3 22.7 13.6	Northwest Region 6.7 6.7 20.0 20.0 26.7 13.3	7.1 7.1 28.6 7.1 28.6 7.1	0.5 100% Ohio 0.6 2.4 3.0 4.8 9.6 21.0 19.2 13.2 9.6 6.6 5.4 1.8 0.6
10 Yrs Experience <\$21K \$21-33k \$34-46K \$47-59K \$60-72K \$73-85K \$86-98K \$99-111K \$112-124K \$125-137K \$138-151K \$152-164K	Greater Cleveland 3.1 3.1 6.3 21.9 21.9 9.4 6.3 15.6 6.3	4.0 8.0 4.0 20.0 12.0 20.0 8.0 8.0 8.0	2.2 2.2 6.5 17.4 19.6 15.2 17.4 6.5 6.5	15.4 38.5 7.7 7.7 7.7 15.4	Northeast Region 9.1 4.5 13.6 4.5 27.3 22.7 13.6	Northwest Region 6.7 6.7 20.0 20.0 26.7	7.1 7.1 28.6 7.1 28.6 7.1	0.5 100% Ohio 0.6 2.4 3.0 4.8 9.6 21.0 19.2 13.2 9.6 6.6 5.4 1.8

#### Exhibit 37

#### PERCENT DISTRIBUTIONS OF 2007 SALARY LEVELS OF LEGAL ASSISTANTS BY LEVEL OF EXPERIENCE AND SIZE OF FIRM

		Firm Size	(Number of	Attorneys)		
No Experience	1	2	3-6	7-20	21+	Total
<\$22K	62.2	55.6	53.1	8.8	3.1	35.3
\$22-24K	10.8	27.8	9.4	17.6	6.3	13.1
\$25-27K	10.8		12.5	20.6	18.8	13.7
\$28-30K	5.4	5.6	18.8	29.4	21.9	17.0
\$31-33K	5.4	5.6	3.1	8.8	31.3	11.1
\$34-36K				5.9	9.4	3.3
\$37-39K	5.4	5.6			6.3	3.3
\$40-42K			3.1	2.9	3.1	2.0
\$43-45K				5.9		1.3
Total	100%	100%	100%	100%	100%	100%
3 Yrs Experience	1	2	3-6	7-20	21+	Total
<\$22K	14.3	29.2	11.6			10.0
\$22-24K	28.6	12.5	23.3	11.1	3.1	16.5
\$25-27K	14.3	29.2	11.6	8.3	6.3	12.9
\$28-30K	20.0	12.5	14.0	16.7	6.3	14.1
\$31-33K	8.6	8.3	11.6	30.6	18.8	15.9
\$34-36K	5.7	8.3	11.6	22.2	37.5	17.1
\$37-39K	2.9		4.7	5.6	18.8	6.5
\$40-42K	5.7		7.0		3.1	3.5
\$43-45K			2.3	2.8	6.3	2.4
\$46-48K				2.8		0.6
\$49-51K						
>\$51K			2.3			0.6
Total	100%	100%	100%	100%	100%	100%
5 Yrs Experience	1	2	3-6	7-20	21+	Total
- <\$22K	8.6	13.6	5.6			4.8
\$22-24K	11.4	13.6	2.8			4.8
\$25-27K	20.0	9.1	16.7	4.8	6.1	11.3
\$28-30K	5.7	13.6	19.4	16.7	6.1	12.5
\$31-33K	2.9	9.1	25.0	9.5	3.0	10.1
\$34-36K	28.6	9.1	11.1	16.7	21.2	17.9
\$37-39K	2.9	4.5	11.1	16.7	9.1	9.5
\$40-42K	5.7	4.5	2.8	16.7	30.3	12.5
\$43-45K	2.9	9.1		9.5	18.2	7.7
\$46-48K	2.9		2.8		6.1	2.4
\$49-51K	5.7	13.6	2.8	4.8		4.8
>\$51K	2.9			4.8		1.8
Total	100%	100%	100%	100%	100%	100%
10 Yrs Experience	1	2	3-6	7-20	21+	Total
<\$22K	5.1	2.9	1.7			1.8
\$22-24K	2.6	8.8	3.4			2.7
\$25-27K	10.3	5.9	1.7		2.4	3.6
\$28-30K	25.6	8.8	8.5	2.1		8.6
\$31-33K	2.6	11.8	5.1	10.4	7.3	7.2
\$34-36K	5.1	8.8	13.6	10.4	4.9	9.0
\$37-39K	10.3	20.6	10.2	20.8	14.6	14.9
\$40-42K	12.8	5.9	16.9	14.6	2.4	11.3
\$43-45K	5.1	8.8	6.8	10.4	19.5	10.0
\$46-48K	5.1		10.2	4.2	9.8	6.3
\$49-51K		8.8	8.5	10.4	22.0	10.0
>\$51K	15.4	8.8	13.6	16.7	17.1	14.5
Total	100%	100%	100%	100%	100%	100%

#### Exhibit 38

#### PERCENT DISTRIBUTIONS OF 2007 SALARY LEVELS OF LEGAL ASSISTANTS BY LEVEL OF EXPERIENCE AND OFFICE LOCATION

No Experience	Greater Cleveland	Greater Cincinnati	Greater Columbus	Greater Dayton	Northeast Region	Northwest Region	Southern Region	Ohio
No Experience	1	2		7-20	21+	Total	Region	01110
<\$22K	28.6	25.0	19.4	18.2	50.0	50.0	58.8	35.3
\$22-24K	20.0	20.0	16.1	9.1	15.0	15.4	17.6	13.1
\$25-27K	7.1	5.0	16.1	27.3	15.0	19.2	11.8	13.7
\$28-30K	32.1	25.0	22.6	18.2	10.0	3.8	11.0	17.0
\$31-33K	14.3	15.0	12.9	9.1	5.0	7.7	11.8	11.1
					5.0		11.0	
\$34-36K	3.6	5.0	3.2	9.1	5.0	3.8		3.3
\$37-39K	7.1	5.0	0.5	9.1	5.0			3.3
\$40-42K	3.6		6.5					2.0
\$43-45K	3.6	4000/	3.2	4000/	4000		4000/	1.3
Total	100%	100%	100%	100%	100%	100%	100%	100%
2 Van Francisco	Greater	Greater	Greater	Greater	Northeast	Northwest	Southern	Ohio
3 Yrs Experience	Cleveland	Cincinnati	Colum bus	Dayton	Region	Region	Region	Ohio
<\$22K	7.4	4.3	2.9		9.1	3.8	5.0	4.8
\$22-24K			8.8	6.3	4.5		15.0	4.8
\$25-27K	3.7	8.7	2.9	6.3	18.2	23.1	20.0	11.3
\$28-30K		4.3	2.9	12.5	27.3	26.9	20.0	12.5
\$31-33K	3.7	13.0	5.9	25.0	13.6	3.8	15.0	10.1
\$34-36K	22.2	13.0	20.6	31.3	13.6	19.2	5.0	17.9
\$37-39K	14.8	17.4	8.8	6.3	4.5	7.7	5.0	9.5
\$40-42K	18.5	17.4	14.7	12.5		7.7	15.0	12.5
\$43-45K	18.5	4.3	11.8		9.1	3.8		7.7
\$46-48K	3.7	4.3	5.9					2.4
\$49-51K	7.4	4.3	11.8			3.8		4.8
>\$51K		8.7	2.9					1.8
Total	100%	100%	100%	100%	100%	100%	100%	100%
5 Yrs Experience								
<\$22K	7.4	4.3	2.9		9.1	3.8	5.0	4.8
\$22-24K			8.8	6.3	4.5		15.0	4.8
\$25-27K	3.7	8.7	2.9	6.3	18.2	23.1	20.0	11.3
\$28-30K		4.3	2.9	12.5	27.3	26.9	20.0	12.5
\$31-33K	3.7	13.0	5.9	25.0	13.6	3.8	15.0	10.1
\$34-36K	22.2	13.0	20.6	31.3	13.6	19.2	5	17.9
\$37-39K	14.8	17.4	8.8	6.3	4.5	7.7	5	9.5
\$40-42K	18.5	17.4	14.7	12.5	1.0	7.7	15	12.5
\$43-45K	18.5	4.3	11.8	12.0	9.1	3.8	10	7.7
					5.1	3.0		
\$46-48K	3.7 7.4	4.3	5.9			3.8		2.4
\$49-51K	7.4	4.3	11.8			3.0		4.8
>\$51K Total	100%	8.7 <b>100</b> %	2.9 <b>100%</b>	100%	100%	100%	100%	1.8 <b>100%</b>
	Greater	Greater	Greater	Greater	Northeast	Northwest	Southern	
10 Yrs Experience	Cleveland		Colum bus	Dayton	Region	Region	Region	Ohio
<\$22K	Cieveiailu	2.9	2.3	Dayton	3.6	3.6	Region	1.8
	0.0	2.9	2.3				40.0	
\$22-24K	2.6		. =		3.6	3.6	10.0	2.7
\$25-27K	5.3		4.5		7.1	7.1		3.6
\$28-30K	2.6	2.9	4.5	5.6	14.3	14.3	20.0	8.6
\$31-33K	2.6	2.9			10.7	25.0	13.3	7.2
\$34-36K	2.6	2.9	11.4	22.2	21.4	7.1	3.3	9.0
\$37-39K	18.4	14.3	6.8	16.7	10.7	10.7	30.0	14.9
\$40-42K	10.5	22.9	15.9	5.6	7.1	3.6	6.7	11.3
\$43-45K	18.4	14.3	6.8	11.1	10.7	7.1		10.0
\$46-48K	5.3	14.3	4.5	11.1			10.0	6.3
\$49-51K	21.1	5.7	13.6	11.1	3.6	3.6	6.7	10.0
>\$51K	10.5	17.1	29.5	16.7	7.1	14.3		14.5
Total	100%	100%	100%	100%	100%	100%	100%	100%

## PERCENT DISTRIBUTIONS OF 2007 SALARY LEVELS OF SECRETARIES BY SIZE OF FIRM

		Firm Si	ize (Number o	of Attorneys)		
No Experience	1	2	3-6	7-20	21+	Total
<13K	30.0	19.6	10.5	1.7	2.5	14.3
\$13-15K	18.75	10.9	11.8	6.9		11.0
\$16-18K	22.5	37.0	21.1	19.0	5	21.3
\$19-21K	8.75	10.9	18.4	17.2	10	13.3
\$22-24K	2.5	15.2	18.4	29.3	15	15.3
\$25-27K	6.25	2.2	9.2	15.5	27.5	11.0
\$28-30K	6.25	2.2	7.9	6.9	17.5	7.7
\$31-33K	2.5			1.7	17.5	3.3
\$34-36K	1.25				5	1.0
\$37-39K			1.3			0.3
\$40-48K	1.2	2.2	1.3	1.7		1.3
Total	100%	100%	100%	100%	100%	100%
3 Yrs Experience	1	2	3-6	7-20	21+	Total
<13K	3.4	4.7	2.7			2.2
\$13-15K	15.5	4.7	8.1			6.2
\$16-18K	10.3	16.3	8.1	5.1	2.5	8.4
\$19-21K	12.1	32.6	18.9	13.6	5.0	16.4
\$22-24K	24.1	23.3	12.2	27.1	5.0	18.6
\$25-27K	12.1	7.0	23.0	20.3	12.5	16.1
\$28-30K	12.1	7.0	9.5	15.3	5.0	10.2
\$31-33K	3.4	2.3	8.1	11.9	30.0	10.2
\$34-36K	1.7	2.3	4.1	6.8	35.0	8.4
\$37-39K	3.4		1.4		2.5	1.5
\$40-42K			2.7		2.5	1.1
\$43-48K	1.7		1.4			0.8
Total	100%	100%	100%	100%	100%	100%
5 Yrs Experience	1	2	3-6	7-20	21+	Total
<13K	10.3		1.3			2.5
\$13-15K	3.4	2.6	1.3			1.4
\$16-18K	8.6	5.1	7.9	1.4		4.9
\$19-21K	10.3	17.9	11.8	4.3	2.5	9.2
\$22-24K	15.5	12.8	14.5	7.1	5.0	11.3
\$25-27K	13.8	28.2	10.5	20.0	7.5	15.5
\$28-30K	13.8	10.3	13.2	20.0	10.0	14.1
\$31-33K	8.6	12.8	11.8	18.6	5.0	12.0
\$34-36K	6.9		13.2	12.9	30.0	12.4
\$37-39K	1.7	5.1	9.2	5.7	25.0	8.5
\$40-42K	1.7	2.6	2.6	5.7	10.0	4.2
\$43-45K			1.3	4.3	2.5	1.8
\$46-48K	3.4	2.6			2.5	1.4
\$49K+	1.7		1.3			0.7
Total	100%	100%	100%	100%	100%	100%
10 Yrs Experience	1	2	3-6	7-20	21+	Total
<13K	5.5	3.3	1.0			2.0
\$13-15K	3.3	1.6	1.0			1.3
\$16-18K	3.3	1.6	2.9			1.8
\$19-21K	3.3	6.6	6.7	1.2		3.8
\$22-24K	8.8	8.2	4.8	3.5	2.0	5.6
\$25-27K	13.2	11.5	14.3	4.7	3.9	10.2
\$28-30K	12.1	14.8	10.5	11.8	3.9	10.9
\$31-33K	15.4	9.8	9.5	17.6	3.9	12.0
\$34-36K	8.8	9.8	16.2	20.0	13.7	14.0
\$37-39K	4.4	11.5	8.6	11.8	11.8	9.2
\$40-42K	9.9	8.2	12.4	11.8	27.5	13.0
\$43-45K	4.4	4.9	3.8	7.1	9.8	5.6
\$46-48K	3.3	1.6	5.7	4.7	11.8	5.1
\$49K+	4.4	6.6	2.9	5.9	11.8	5.6
Total	100%	100%	100%	100%	100%	100%

#### Exhibit 40

# PERCENT DISTRIBUTIONS OF 2007 SALARY LEVELS OF SECRETARIES BY LEVEL OF EXPERIENCE AND OFFICE LOCATION

	Greater	Greater	Greater	Greater	Northeast	Northwest	Southern	
No Experience	Cleveland	Cincinnati	Colum bus	Dayton	Region	Region	Region	Ohio
<13K	8.2	10.5	13.0		22.2	18.2	16.3	14.2
\$13-15K	6.1	5.3	7.4	28.6	13.0	11.4	16.3	10.9
\$16-18K	16.3	13.2	1.9	21.4	25.9	36.4	36.7	21.5
\$19-21K	10.2	15.8	14.8	7.1	14.8	13.6	14.3	13.6
\$22-24K	20.4	10.5	18.5	14.3	18.5	9.1	12.2	15.2
\$25-27K	12.2	26.3	24.1		1.9	4.5	2.0	10.9
\$28-30K	16.3	7.9	13.0	14.3	1.9	2.3	2.0	7.6
\$31-33K	4.1	2.6	5.6	7.1	1.9	4.5		3.3
\$34-36K	4.1	2.6						1.0
\$37-39K				7.1				0.3
\$40-42K	2.0							0.3
\$43-48K		5.3	1.9					1.0
Total	100%	100%	100%	100%	100%	100%	100%	100%
	Greater	Greater	Greater	Greater	Northeast	Northwest	Southern	
3 Yrs Experience	Cleveland	Cincinnati	Colum bus	Dayton	Region	Region	Region	Ohio
<13K	5.1		4.5			4.8		2.2
\$13-15K	2.6	3.2			12.5	4.8	14.3	6.1
\$16-18K	2.6	3.2	4.5	8.7	8.9	14.3	14.3	8.3
\$19-21K	10.3	6.5	2.3	17.4	26.8	28.6	21.4	17.0
\$22-24K	7.7	16.1	9.1	21.7	26.8	26.2	19.0	18.4
\$25-27K	30.8	16.1	15.9	8.7	14.3	7.1	16.7	15.9
\$28-30K	7.7	19.4	18.2	13.0	5.4	4.8	7.1	10.1
\$31-33K	17.9	19.4	18.2	4.3	3.6	4.8	4.8	10.1
\$34-36K	7.7	9.7	22.7	17.4	1.8	4.8	2.4	8.7
\$37-39K	5.1	3.2	2.3					1.4
\$40-48K	2.6	3.2	2.3	8.6				1.9
Total	100%	100%	100%	100%	100%	100%	100%	100%
	Greater	Greater	Greater	Greater	Northeast	Northwest	Southern	
5 Yrs Experience	Cleveland	Cincinnati	Colum bus	Dayton	Region	Region	Region	Ohio
<13K	4.3		4.3		1.9	2.3	2.1	2.5
\$13-15K	2.2					4.7	2.1	1.4
\$16-18K	2.2	6.1		5.9	5.8	4.7	10.6	4.9
\$19-21K	6.5	3.0	2.2	5.9	9.6	16.3	17.0	9.2
\$22-24K	8.7	3.0	4.0	47.0	23.1	16.3	19.1	11.6
\$25-27K	6.5	12.1	4.3	17.6	23.1	25.6	19.1	15.5
\$28-30K	21.7	15.2	6.5	17.6	13.5	18.6	8.5	14.1
\$31-33K	6.5	21.2	17.4	5.9	15.4	2.3	12.8	12.0
\$34-36K	13.0	27.3	28.3	11.8	3.8	4.7	2.1	12.3
\$37-39K	8.7	2.0	28.3	23.5	1.9	4.7	6.4	8.5
\$40-42K	13.0	3.0	2.2	5.9			6.4	4.2
\$43-45K	6.5	3.0	2.2		1.0			1.8
\$46-48K		3.0	4.3	F 0	1.9			1.4
\$49K+ Total	100%	3.0 <b>100%</b>	100%	5.9 <b>100%</b>	100%	100%	100%	0.7 <b>100%</b>
Total	Greater	Greater	Greater	Greater		Northwest	Southern	100 /6
10 Yrs Experience		Cincinnati	Colum bus	Dayton	Region	Region	Region	Ohio
<16K	3.1		2.7	24,10	4.2	7.4	3.6	3.3
\$16-18K	1.6				2.8	3.7	3.6	1.8
\$19-21K	1.6	1.9	1.4	4.3	2.8	7.4	8.9	3.8
\$22-24K	1.6	1.9	1.4	8.7	13.9	7.4	5.4	5.6
\$25-27K	4.7	5.8	1.4	-	22.2	13.0	19.6	10.4
\$28-30K	6.3	5.8	4.1	26.1	16.7	18.5	8.9	10.9
\$31-33K	7.8	21.2	8.1	13.0	9.7	11.1	16.1	11.9
\$34-36K	15.6	15.4	10.8	21.7	15.3	11.1	14.3	14.2
\$37-39K	7.8	13.5	13.5		4.2	9.3	10.7	9.1
\$40-42K	26.6	7.7	23.0	8.7	8.3	9.3	-	12.9
\$43-45K	6.3	9.6	14.9	4.3	2.0	2.0	1.8	5.6
\$46-48K	12.5	5.8	5.4	8.7		1.9	3.6	5.1
\$49K+	4.7	11.5	13.5	4.3			3.6	5.6
					4000/	4000/		
Total	100%	100%	100%	100%	100%	100%	100%	100%